EXHIBIT 11

In the Matter of:

Jonathan R., et al.,

VS

JIM JUSTICE, et al.

CYNTHIA PARSONS

June 27, 2024



5010 Dempsey Drive Cross Lanes WV 25313 304-415-1122

IN THE UNITED STATES DISTRICT COURT SOUTHERN DISTRICT OF WEST VIRGINIA AT HUNTINGTON

JONATHAN R., minor, by Next Friend, Sarah DIXON, et al.,

Plaintiffs,

-vs- Case No. 3:19-cv-00710

JIM JUSTICE, in his official capacity as Governor of West Virginia, et al.,

Defendants.

DEPOSITION OF CYNTHIA PARSONS

The deposition of Cynthia Parsons was taken on June 27, 2024, at 8:56 a.m., at 2116 Kanawha Boulevard, East, Charleston, West Virginia.

ELITE COURT REPORTING, LLC
5010 Dempsey Drive
Cross Lanes, West Virginia 25313
(304) 415-1122

Tara Arthur, CCR

		Page 2
1	APPEARANCES	rage 2
2	Rich W. Walters J. Alex Meade	
3	Attorneys at Law	
4	Shaffer & Shaffer, PLLC P.O. Box 3973	
5	Charleston, West Virginia 25339-3973	
6	Julia Siegenberg Kendra Doty	
7	Attorneys at Law Brown & Peisch, PLLC	
8	1233 20th Street NW, Suite 505 Washington, DC 20001	
9	Also Present: Cammie Chapman, Esq.	
	Steve Compton - Via Zoom	
10		
11		
12		
13		
14		
15		
16		
17		
18		
19		
20		
21		
22		
23		
24		
1		ı

-		Page 3
1	I N D E X	
2	WITNESS	
3	Cynthia Parsons	
4	EXAMINATION	
5	by Mr. Walters Page 04 by Ms. Doty Page 77	
6	by Mr. Walters Page 84	
7	EXHIBITS	
8	Number 1 Page 33	
9		
10		
11		
12		
13		
14		
15		
16	Reporter's Certificate: Page 88	
17	Errata Sheet/Signature Page: Enclosed	
18		
19		
20		
21		
22		
23		
24		

Page 4 1 CYNTHIA PARSONS, 2 called as a witness, first being duly sworn by the Court Reporter/Notary Public, 3 testified as follows, to wit: 4 5 **EXAMINATION** BY MR. WALTERS: 6 7 Ms. Parsons, could you please state your full name? 8 9 Cynthia Ann Hammock Parsons. Α. 10 Ms. Parsons, where are you 11 currently employed? 12 Α. West Virginia Department of Human Services, the Bureau for Medical Services. 13 14 BMS? Ο. Uh-huh. 15 Α. 16 Do you still call it DHHR? Q. 17 The name got changed. Α. No. 18 I know that. But do you still call Q. 19 it DHHR? 20 We practice -- we practice saying Α. 21 it correctly. Okay. Don't hold it against me if 22 I call it DHHR. 23 24 That's okay. Α.

Page 5 And I'm sorry. What's your 1 0. 2 position with BMS? I'm the director of behavioral 3 4 health and long-term care services. Okay. And how long have you been 5 Q. in that position? 6 7 That particular position would be four years now. 8 9 All right. Before we get started, Q. 10 have you had your deposition taken before? 11 Years ago, yes. I used to be a 12 therapist, yeah. 13 Oh, okay. So you've been through it multiple times? 14 15 It has been a few years. Yeah, it 16 has been about 16 years ago. 17 Let me go through a couple of the 18 ground rules you already know. But let me state them anyway. Obviously, I am going to 19 20 be asking you questions. You are going to

be giving me answers. Make sure that I

finish asking my question before you start

talking even though you know what I'm going

to say. Our court reporter can only take

21

22

23

24

- 1 down one of us at a time, so we try not to
- 2 talk over each other. Otherwise, she starts
- 3 kicking me.
- 4 If I ask you a question that you
- 5 don't understand, or when I ask you a
- 6 question that doesn't make sense, please ask
- 7 me to repeat it. Make sure we are clear and
- 8 on the same page, and we understand you are
- 9 answering the same question I am asking.
- 10
 I don't expect this to be a very
- 11 long deposition. But if you need -- we are
- 12 on Zoom as well. I keep forgetting that. I
- 13 don't expect it to be a long depo. But if
- 14 you need a break, let us know. I will be
- 15 happy to accommodate you. And if you have
- 16 any questions, by all means, let me know.
- 17 What did you do to prepare for your
- 18 deposition here today?
- 19 A. I worked with Kendra and Julia.
- 20 And we had probably 20 hours' worth of
- 21 speaking.
- Q. Okay. And as part of being a
- 23 30(b)(6) deposition, did you do any type of
- 24 investigation or research into the topics

Page 7 1 other than discussions with the attorneys? 2 Α. No. 3 Q. The main thing that -- I mean, 4 obviously, the topic here is actions taken to increase number of type, availability of 5 community-based services, including wrap-6 7 around services. 8 Uh-huh. Α. 9 So tell me, generally speaking, what has DoHS done to increase the number 10 and type of availability of community-based 11 12 or wrap-around services? 13 MS. DOTY: Objection. Outside 14 of the scope. We have agreed that 15 Ms. Parsons is being designated to speak 16 only with respect to Medicaid-covered services. 17 18 Right. And that's MR. WALTERS: 19 fair. 20 And I am asking you with regard and 21 in the scope of Medicaid-offered services. 22 One of the first things we did was 23 expand ACT Services. So individuals 18 to

21, which is still under the child age limit

24

Page 8 -- we gained two providers. That included 1 2 Northwood and Eastridge. 3 We also worked on increasing reimbursement rates for behavioral health 4 5 community-based services for 5 percent total. We were able to take a pilot program 6 -- which is Mobile Crisis Services for 7 Children. And we did the sustainability 8 9 plan and got a state plan amendment approved 10 by CMS for us to reimburse for that service. We also included the CSED Waiver. 11 So CSED Waiver is a community-based program 12 13 that we got approved also through a 1915(c) 14 through CMS for children up to the age of 15 And there was also a CHIP 16 implementation plan -- which I was not a 17 part of that. But there is a CHIP 18 implementation plan. 19 With regard to the ACT Services, 20 how many children -- when was that 21 implemented? ACT itself has been around since 22 23 about 2008. So it has been existing since 24 then. We have had a state plan amendment

Page 9 approved since then. We have always allowed 1 2 18 to 21-year-olds to be a part of that 3 program. We just expanded to two more 4 providers to ensure statewide coverage. 5 Q. Okay. And those two providers were in the northern part of the state? 6 7 Northwood, Northern Panhandle. And Eastridge is the Eastern Panhandle. 8 9 When were those two providers Q. added? 10 I think 2022. 11 12 Do you know as of today how many 13 foster care -- or children in DoHS custody 14 are currently receiving services through 15 ACT? 16 Α. I do not know the total number. 17 Do we know whether or not adding 18 those providers increased the number of 19 children being provided services through 20 ACT? 21 It would have provided access. Α. So you have to meet admission criteria. 22 certain individuals in that age group met 23

admission criteria, then they would be able

24

- 1 to get the service in those areas.
- Q. So as part of expanding those
- 3 services, you added providers. But we don't
- 4 -- DoHS doesn't know whether or not adding
- 5 those providers actually increased the
- 6 amount of individuals actually receiving
- 7 services; is that fair?
- 8 A. I don't know that number today.
- 9 O. And when was the CSED Waiver
- 10 Program created?
- 11 A. We were approved in 2020.
- 12 Q. What is the purpose of the CSED
- 13 Waiver Program?
- 14 A. So CSED Waiver is a program
- 15 developed to ensure that children could stay
- in their community and receive wraparound
- 17 services and other services. It's to ensure
- 18 that there's access at the community level
- 19 so they don't have to go to residential or
- 20 facility-based care.
- Q. You say access to facility level to
- 22 make sure they don't have to go into
- 23 residential care. Does it also provide
- 24 services to individuals on wait lists or

- 1 waiting to receive residential care
- 2 services?
- 3 A. Yes. We have interim services.
- 4 But again, the total goal is to ensure they
- 5 stay in the community. It is not really
- 6 used as a fail-safe to hold till they get in
- 7 residential care. It can be. But the whole
- 8 point is -- we feel like we could integrate
- 9 services while they are living at home with
- 10 the family and the community so they never
- 11 have to go to facility-based care.
- 12 Q. Okay. And are you aware of the
- 13 wait lists associated with the CSED Waiver
- 14 Program?
- 15 A. I do have a wait list. CSED Waiver
- 16 as of June 14th was 30.
- 17 Q. And what efforts, if any, are DoHS
- 18 taking to reduce the wait list?
- 19 MS. DOTY: Objection. Vague.
- Q. Go ahead. Yeah. When she objects,
- 21 you can go ahead and answer unless she
- 22 instructs you not to answer. When she does
- 23 that, that means I asked a really bad
- 24 question.

Page 12 We also have other services through 1 Α. 2 Medicaid that they can receive. So you 3 still have therapies you could receive from licensed behavioral health centers. 4 have QHCs, licensed independent medical 5 social workers, LPCs, and licensed 6 7 psychologists. So there are other services available while children are on the wait 8 list. 9 10 Q. Okay. And I appreciate that. 11 understand that they can receive other 12 services. But is anything being done to 13 actually limit the amount of children that 14 are currently on the wait list? 15 Α. Yes. 16 MS. DOTY: Objection. Vague. 17 Go ahead. Q. 18 So we are expanding provider 19 network adequacy. So our managed care 20 organization who has the CSED Waiver, they 21 have to ensure that we have provider 22 adequacy to do that. So they are constantly 23 recruiting. So, you know, they are 24 attritioned -- you know, we are not losing

Page 13 providers. We are gaining providers usually 1 2 on a quarterly basis. 3 Okay. And that particular -- the wait list for CSED has been -- how long has 4 that been an issue? 5 MS. DOTY: Objection. 6 7 Mischaracterizes testimony. 8 0. Go ahead. 9 I mean, beginning the program. 10 Because it was during the pandemic. would probably change the answer because, 11 12 you know, when you start a program during 13 the pandemic and everybody was at home. it is very hard to explain in the beginning 14 was there ever a wait list versus now. 15 Understood. How about since 2021? 16 Q. 17 Α. Again, we were still under the emergency pandemic order. 18 19 2022? Q. 20 Still under the emergency pandemic Α. 21 order. 22 So with regard to the emergency Q. pandemic order in 2022, what effect would 23 that have on the CSED wait list? 24

- 1 A. So you might have families that did
- 2 not want providers to come into the home to
- 3 do service out of fear of getting COVID. So
- 4 that would have caused, you know, possibly
- 5 people to wait on the wait list till it was
- 6 safer they felt for the providers to come in
- 7 the home to deliver services. So families
- 8 have a choice.
- 9 Q. What organizations provide CSED
- 10 Waiver services?
- 11 A. Licensed behavioral health centers.
- 12 Q. Okay. And are you aware that those
- 13 behavioral health centers are the ones that
- 14 actually have the wait list -- or I
- 15 shouldn't say also -- but also have wait
- 16 lists with regard to providing services to
- 17 the children that need those waiver
- 18 services?
- MS. DOTY: Objection. Vague.
- 20 A. So we have Aetna, again who is our
- 21 managed care organization who does that.
- 22 They give us a total wait list number.
- Q. Right.
- A. And they work with those providers

Page 15 to help them onboard individuals to do the 1 2 So if you are like short a services. 3 therapist and can't take more on the 4 caseload -- Aetna is actively working with them to help them retain and recruit. 5 6 And then they also have the ability 7 to do geographic exclusions. So CMS grants our ability to do that. So if someone -- if 8 there's an LBHC in a certain area that is 9 10 full that you are able to use someone for -outside of that catchment area to deliver 11 12 those services. 13 Okay. Let me ask you this way. 14 Since 2022, has DoHS done anything to address the wait list issue with the CSED 15 16 Waiver Program -- since 2022? 17 Can you clarify what you mean by --Α. 18 Well -ο. 19 -- do something? Α. 20 Well, has any actions been taken to 21 address the fact that there is a waiver of 22 -- I'm sorry -- that there is a wait list on 23 the CSED Waiver Program since 2022? 24 So they also can receive interim Α.

Page 16 services through the Bureau for Behavioral 1 2 Health and also through Safe at Home. 3 Right. I understand that. I want 4 to know if there has been any actual -- I mean, is there anything that you can point 5 to that DoHS has done since 2022 to address 6 7 the CSED Waiver issue? MS. DOTY: Objection. 8 Vaque. 9 Q. I mean, I know there's other services provided. 10 11 Α. Right. 12 Q. Is that the only thing that --Well, I mean, like I stated, when 13 14 you have a wait list, it is because you have 15 a lack of providers. So that's why I was 16 explaining with Aetna, how they were working 17 with to develop more providers and use 18 geographic exclusion to ensure we get kids 19 treatment in a timely manner. 20 And they started doing that in Q.

Elite Court Reporting, LLC CYNTHIA PARSONS, 06/27/2024

We have been doing that since the

2022, or they've been doing that all along?

beginning. But again, pandemic put a little

bit of a kink in that.

21

22

23

24

Page 17 1 Q. Got you. 2 And that's kind of what I am trying 3 to zero in on. Has anything different been 4 And the reason I am pointing to 2022 is -- according to the WV report, 31 percent 5 of the organizations that offer CSED Waiver 6 7 reported that they had wait lists. So that 31 percent in 2022, you 8 9 know, there is a finite number. 10 according to what you're telling me, there 11 is already efforts and a way to avoid the 12 wait lists. Was anything different done? 13 There has been no changes since Α. 122. 14 15 Okay. Are you aware of that -from 2022 to 2023, that number went from 16 17 31 percent to 57 percent? 18 MS. DOTY: Objection. 19 facts not in evidence. 20 Just asking if you are aware of **Q**. 21 that? 22 I am not aware of the percentage Α. number. 23 24 I think you started off by telling Q.

- 1 me that the main focus of the CSED Waiver
- 2 Program was to reduce number of children
- 3 going into residential care; is that fair?
- 4 A. That is correct.
- 5 Q. Okay. And has that happened?
- 6 A. We have had cases where children --
- 7 it may even recommend that they would go to
- 8 residential care. But we were able to put
- 9 CSED in place to keep them in their
- 10 community.
- 11 Q. Do you have any type of number that
- 12 represents in the last two or three years
- 13 how many children have been prevented from
- 14 going into residential treatment through the
- 15 CSED Waiver Program?
- 16 A. I do not, no.
- 17 Q. Is there any way to track whether
- 18 or not CSED Waiver Programs are actually
- 19 being successful?
- A. We do have outcomes and evaluations
- 21 required from each care organization.
- Q. Do any of those outcome metrics
- 23 include tracking or estimating the number of
- 24 children that are being prevented from going

- 1 into residential treatment?
- 2 A. I do not have that number today.
- Q. I'm not asking for the number. I'm
- 4 asking if the number is actually tracked?
- 5 A. I do not know if it is tracked at
- 6 the exact way that you are stating.
- 7 Q. Do you know of any way it is
- 8 actually tracked?
- 9 A. We do do tracking on those
- 10 children. But again, it could be a
- 11 documentation review. It could be a
- 12 referral review. But I am not sure if there
- 13 is an exact mapping of that.
- 14 Q. Explain to me how the CSED referral
- 15 works.
- 16 A. Okay. Again, it can happen
- 17 multiple different ways. So someone could
- 18 call 988, or the Children's Mobile Crisis
- 19 Line. Education can refer. Parents can
- 20 self-referral. And even providers who are
- 21 treating individuals in the community can
- 22 refer. So there's multiple ways that
- 23 someone could be referred to the program.
- Q. Bureau of -- BSS -- is it still

Page 20 1 BSS? 2 It is. Α. 3 Q. Trying to keep up. 4 Α. That's okay. You guys keep changing too much. 5 Q. Do some referrals come through BSS? 6 7 They do. The workers can refer as Α. They work with the family typically 8 well. 9 to do that, yeah. Is that where the majority of the 10 11 referrals come from? 12 I don't have exactly the number. 13 mean, it just comes through different 14 multiple things. I would say the majority 15 probably do come from workers. But again, I 16 don't have exact numbers in front of me. 17 And when the child is put into a 18 placement -- foster child is put into 19 placement, the BSS worker -- is there a 20 requirement that the BSS worker does an assessment to determine if that referral 21 22 needs to happen? 23 It is not -- I wouldn't say the 24 worker has an assessment. I think the

Page 21 worker reviews the case. And I think that 1 2 they refer appropriately. Because we have 3 other waiver programs, not just CSED. example could be a child with a cognitive 4 impairment. They may refer them to the IDD 5 So there is multiple ways workers 6 Waiver. 7 look at the case I think to ensure that they have -- you are referring appropriately to 8 9 the programs needed. 10 Q. Understood. What is IDD Waiver? 11 12 Α. Intellectual Disabled Waiver. 13 are for individuals with cognitive 14 impairments or severe developmental It is also a 1915(c) Waiver. 15 disabilities. And before I leave CSED, does CSED 16 Q. 17 Waiver Program track the number of children 18 that end up in residential treatment that 19 received CSED Waiver Services? 20 We are tracking that as well. Α. 21 What does that number look like? **Q**. 22 I don't have that number. Α. 23 Do we know if that's increasing or Q. decreasing? 24

Page 22

A. I don't -- I can't make a judgment

- 2 call on the last time I reviewed that.
- Q. With the IDD Waiver Program -- let
- 4 me back up just a second. You mentioned
- 5 that that's one of the type of referrals
- 6 that could occur, as well as -- as well as
- 7 ACT, as well as CSED, as well as IDD. All
- 8 of those could be referrals done by the BSS
- 9 worker, correct?
- 10 A. Absolutely.
- 11 Q. And is that assessment done through
- 12 an acronym referred to as CANS?
- 13 A. We do use CANS and CAFAS to help
- 14 make determinations.
- 15 Q. And of the two -- those are the
- 16 only two, right?
- 17 A. There is PECFAS. But PECFAS is
- 18 more for the adult side of things.
- 19 Q. Yeah. And is it my understanding
- 20 -- or is it fair to say that CANS is kind of
- 21 becoming the go-to?
- A. Yes. We use it, and multiple
- 23 states use it, for assessment reasons.
- Q. Okay. And what does CANS stand

Page 23 1 for? 2 Children -- right off the top of my Α. head -- Children --3 Hold on a second, and I will tell 4 Q. 5 you. I have a lot of abbreviations 6 Α. 7 running in my head. 8 You and me both. Is it Child ο. 9 Assessment Needs and Strengths? 10 Needs and Strengths, yeah. 11 couldn't figure out the S. But yes, that's 12 correct. Q. 13 Yeah. 14 When is a CANS assessment done by a 15 BSS worker? 16 MS. DOTY: Objection. 17 outside of the scope. 18 At what point -- when a child 19 enters into DoHS custody, at what point is a 20 CANS assessment done? 21 It can happen at any point. So it Α. 22 is not just -- you know, you are of course trying to do it on the front end of things. 23 But at any point you can do a CANS 24

1 assessment.

- Q. Is there a requirement that it be
- 3 done within a certain amount of time from
- 4 when the child is placed into foster care?
- 5 MS. DOTY: Objection. Outside
- 6 of the scope.
- 7 A. I couldn't answer that. I am from
- 8 Medicaid. So I don't know.
- 9 Q. Understood.
- 10 And so from a Medicaid standpoint,
- 11 you don't know at what point in time a child
- 12 who enters foster care is determined to need
- 13 or not need those Medicaid services?
- 14 A. That's not connected to Medicaid
- 15 exactly. So that's -- you know, CANS is an
- 16 overall assessment for children. And there
- 17 is other, you know, assessments. Somebody
- 18 might do a psychological evaluation as well
- 19 to establish medical necessity.
- 20 So Medicaid is the payor. So we --
- 21 you know, based upon assessments that are
- 22 done -- it could be multiple assessments.
- 23 That determines medical necessity and
- 24 determines levels of care needed and things

- 1 like that. So it is not just one thing that
- 2 could make that determination. There could
- 3 be multiple pathways. But CANS is required
- 4 -- one of the required assessments.
- 5 Q. When a child enters the foster care
- 6 system, enters DoHS custody, what's your
- 7 understanding of how it is determined
- 8 whether or not that child needs IDD Waiver
- 9 Services or CSED Waiver Services?
- 10 MS. DOTY: Objection. Outside
- 11 of the scope.
- 12 A. Again, I am the payor. So that is
- 13 not connected to the part that I do with the
- 14 worker.
- 15 Q. So you don't have any information
- 16 as to whether or not the services were
- 17 actually -- how it is being determined if
- 18 those services are needed or when it has
- 19 been determined if a child needs those
- 20 services; is that fair?
- 21 A. We pay, once it is established,
- 22 whatever service that they are needed.
- O. So when we talk about the wait
- 24 lists with CSED Waiver Program -- and we

- 1 will get into the ones with IDD Waiver and a
- 2 couple of others -- you wouldn't have any
- 3 information as to whether or not there is
- 4 children out there who have not yet been
- 5 assessed that would also be on that wait
- 6 list?
- 7 A. I would not have that information.
- 8 Q. Okay. Back to -- real quick, back
- 9 to the CSED Waiver Program. You told me
- 10 that you are in the process of tracking
- 11 children that receive CSED Waiver Services
- 12 and end up in residential treatment,
- 13 correct?
- 14 A. Our managed care organization is
- 15 tracking that.
- 16 Q. How is that being tracked?
- 17 A. I wouldn't be able to explain the
- 18 process. We order that their managed care
- 19 organization develop an ability to do that.
- Q. Do you know if they are actually
- 21 doing that?
- 22 A. I have seen reports, but I can't
- 23 tell you what was on the last report.
- Q. No. I just want to make sure that

- 1 it is -- telling them to do something and
- 2 seeing that they are actually doing it are
- 3 two different things. So you have actually
- 4 seen reports that are tracked?
- 5 A. I have seen a report. But again, I
- 6 can't tell you the exact algorithm that they
- 7 use to develop that report.
- 8 Q. Sure.
- 9 Explain to me what IDD Waiver
- 10 services are.
- 11 A. So for children and adults who
- 12 have, again, cognitive impairments, severe
- 13 developmental disabilities, the IDD Waiver
- 14 is used to have services. And IDD Waiver
- 15 has been around probably 30 years in West
- 16 Virginia. And that really is the goal, is
- 17 -- I am sure you have heard of group homes
- 18 and that type of things like that.
- 19 So the goal of IDD Waiver was to
- 20 have individuals be able to stay in their
- 21 community and get programs such as respite
- 22 or day rehabilitation programs, personal
- 23 support services and things like that. So
- 24 similar to CSED, but you are talking about a

Page 28 different target population. 1 2 And that's everything from infants 3 to seniors, correct? 4 Α. I think you have to be -- and again, please don't quote me because I don't 5 do IDD Waiver. I think you have to be at 6 age four and above before you can apply for 7 the IDD Waiver. 8 9 And specifically with regard to 10 children in foster care, are you aware that there are wait lists for IDD Waiver 11 12 services? 13 Again, I don't do ID Waiver. So I don't know -- have no access to that 14 information. 15 16 Okay. Q. That's a different section of 17 Α. Medicaid. 18 19 Got you. **Q**. 20 IDD Waiver would be considered 21 community-based services, wouldn't they? 22 It is under the home community-

Elite Court Reporting, LLC CYNTHIA PARSONS, 06/27/2024

But because of the section of BSS

based services rule.

Q.

23

24

Page 29 1 that you work for, you don't -- you can't 2 testify about anything --I'm BMS. 3 Α. 4 Q. I'm sorry? I'm BMS. 5 Α. 6 Q. BMS. Sorry. I've even got it 7 written down. 8 So you have different 1915(c)'s. Α. 9 Right. Q. And IDD is one of them. 10 And it is under a different section at our bureau. 11 What about positive behavioral 12 Q. 13 support services? So we have always had behavioral 14 manager services. And positive behavior 15 16 supports is an evidence-based model. So we 17 are in -- we are requiring -- we are redoing 18 our policies right now to have providers use 19 that particular evidence-based model when 20 they are doing positive -- positive behavior 21 support is just like a form of behavior 22 management. And typically there is an 23 implementation in development. So you 24 develop a plan, and positive behavior

- 1 supports helps the families and individuals
- 2 working with the individual to implement the
- 3 set plan.
- Q. And who provides those services?
- 5 A. Licensed behavioral health centers.
- Q. And what if anything has DoHS done
- 7 in the last three years to increase the
- 8 accessibility to the licensed behavioral
- 9 health services specifically for providing
- 10 positive behavioral support?
- 11 A. BBH -- and again, I do not work for
- 12 BBH -- created a pilot to work with Concord
- 13 University to develop certification for that
- 14 evidence-based model. We in turn took that
- 15 pilot, and we are now drafting out policy
- 16 and developing rates and codes so it would
- 17 be a billable service at Medicaid instead of
- 18 just behavior manager services without an
- 19 evidence-based model.
- Q. So that's something that you are
- 21 currently doing to increase accessibility to
- 22 BPH -- PB -- wow -- positive behavioral
- 23 services?
- 24 A. PBS.

Page 31 1 Ο. PBS? 2 Α. Yes. 3 So when you create a rate and a 4 code, it enables sustainability for providers to ensure that they will be paid 5 for services using certain models or certain 6 7 services. Okay. And when did that -- when 8 Q. 9 did DoHS begin working on that model or 10 begin working on making that a separate billable entity for PBS? 11 12 MS. DOTY: Objection. Vague. 13 Again, I do not work for BBH. Α. 14 do not know when they started the pilot I can tell you it was in 2023 when 15 16 Medicaid made the decision to in 2024 17 develop codes and rates for that. 18 Okay. Prior to 2023, are you aware 19 of anything that DoHS has done to increase 20 the availability of services to positive 21 behavioral support services? 22 MS. DOTY: Objection. Outside 23 of the scope. 24 I do not know when BBH started the Α.

Page 32 1 pilot program. 2 Other than that program --3 Α. Yes. 4 Q. -- are you aware of anything else that DoHS has done to increase accessibility 5 to these services? 6 7 MS. DOTY: Objection. Outside of the scope. 8 Before that, no, I do not know. 9 And would positive behavioral 10 11 support services be considered wraparound 12 services --13 MS. DOTY: Objection. -- or community-based services? 14 Q. Objection. 15 MS. DOTY: It is a community-based service. 16 Α. 17 Are you aware of the wait list that is associated with the licensed behavioral 18 health providers that provide the positive 19 20 behavioral support services? 21 MS. DOTY: Objection. Vague. 22 I would need you to clarify. There Α. is not a wait list for LBHCs. 23 24 You aware of any wait lists with Q.

Page 33 the positive behavioral support services? 1 2 We have not started them yet. It would start in the fall of '24. 3 4 So prior to 2023, DoHS hasn't provided behavioral health services at all? 5 MS. DOTY: Objection. Outside 6 7 of the scope. BBH piloted the program. I do not 8 Α. 9 work for BBH. So I cannot speak to if they had a wait list or not. 10 11 Then that means -- I am confused, 12 and you need to clarify for me. 13 All right. I am going to hand you what I am having marked as Deposition 14 Exhibit Number 1. 15 16 (Exhibit 1 was marked.) 17 Are you familiar with the SME --Q. 2024 SME report? 18 19 I have viewed it, yes. 20 If you go ahead and flip to page 64 Q. 21 of the report --22 Okay. Α. -- you will see there is an 23 overview section talking about behavioral 24

Page 34 1 support services. Are these the same 2 behavioral support services that we are 3 talking about? 4 MS. DOTY: Objection. Outside 5 of the scope. 6 In the bottom two paragraphs -- I 7 would like to clarify that that's what you are asking about. Where do you want me to 8 look? 9 10 Oh, just the -- I mean, it says -should be -- make sure we are on the same 11 12 page -- 64. 13 Α. Okay. 14 Yeah, sorry. I hate double-15 sided --16 That's okay. Α. So do you see where they are 17 18 talking about behavioral support services 19 where it starts with the overview under 3.8. 20 Α. Yes. But behavior support services 21 is not the same thing as PBS. So PBS is a 22 model of doing behavior support services. 23 So it is the manner in which they 24 do it? It's not just the behavioral support

Page 35 services as a whole? 1 2 Right. So behavior management 3 again would be a form of behavior support 4 services, which we already cover at Medicaid. We are just saying we are going 5 6 to cover -- we are pushing the 7 evidence-based model forward. Got you. Then help clarify this 8 Q. 9 If you look down at the very 10 bottom, the last full paragraph says, As 11 previously addressed. Do you see that 12 there? 13 So, again, that would be with BBH's 14 pilot program. So it says at the bottom, 15 slots for the BBH, PBS program. 16 So that's strictly BBH, and it's Q. 17 not DoHS? That is DoHS but not Medicaid. 18 Α. 19 So tell me again, what's BBH? Q. 20 Bureau for Behavioral Health. Α. 21 And that's not under Medicaid? Q. 22 We are separate bureaus. Α. No. Bureau for Medical Services and Bureau for 23

Behavioral Health under DoHS.

24

Page 36 1 I thought there was -- so there's Ο. no Medicaid at all under BBH? 2 3 No. Those are separate --4 completely separate bureaus. 5 Q. All right. Thank you. So the non -- so BBH has started 6 7 You all are -- when I say you the program. all -- BMS is adopting the program, but have 8 9 not yet done so? 10 That's correct. So BMS implementing this model --11 12 are you going to be providing the same 13 services -- it will be the same -- typically the same services that BPH -- BBH is 14 providing, correct? 15 Objection. 16 MS. DOTY: Vague. 17 Yes. We are taking their pilot Α. 18 program and putting it in sustainability for 19 Medicaid payment. 20 But it will be different providers, Q. 21 I would imagine? 22 Α. No. Same providers? 23 Q. 24 Α. Yes.

Elite Court Reporting, LLC CYNTHIA PARSONS, 06/27/2024

Page 37 But you'll be adding Medicaid 1 Ο. 2 recipients? 3 They could get it now through the 4 pilot program. We are making it sustainable through Medicaid to ensure for, one, is 5 6 payment, two, tracking and data, claims and 7 information. So what it does is -- when you have a pilot program, they're typically --8 9 it is a short-term grant-funded thing. So 10 what we're doing is saying we are going to take this and make it sustainable through 11 12 Medicaid for reimbursement for the 13 providers. 14 And I guess my concern here -- or 15 my question is, is if they are reporting wait lists through the providers under the 16 17 BBH program, with you all taking on the 18 program -- or taking on the program for 19 foster children, is anything being done to 20 address the fact that there currently is 21 wait lists in the program that you are 22 creating or adopting? Objection. 23 MS. DOTY: Vaque. 24 The expectation is, since Medicaid Α.

Page 38

- 1 was sustained, that more providers will come
- 2 on board. Sometimes it is difficult when
- 3 you grant fund something because it is short
- 4 term. Many providers don't want to take
- 5 that upon. With Medicaid becoming the payor
- 6 -- as a permanent payor, we believe more
- 7 providers will come on board with that, and
- 8 we will probably not have a wait list or we
- 9 will have a small wait list, which again
- 10 would be tracked by the managed care
- 11 organizations once it becomes a Medicaid-
- 12 payable service.
- Q. When do they expect that to go
- 14 live?
- 15 A. Again, fall of '24 is the tentative
- 16 date for that policy to be in effect.
- 17 Q. So until that pilot program
- 18 actually goes live so to speak, there is no
- 19 way of knowing whether or not it is going to
- 20 have an effect on the wait list; is that
- 21 correct?
- MS. DOTY: Objection. Outside
- 23 the scope.
- A. The pilot program -- so it's

Page 39

- 1 separate. So it is not a pilot program. It
- 2 is Medicaid. It's Medicaid sustained.
- Q. Right. But your premise is that
- 4 once it becomes a Medicaid-billable service,
- 5 you will get more providers and hopefully
- 6 reduce the wait lists. Through your-all's
- 7 program, are you going to be adding more
- 8 Medicaid individuals now that you are
- 9 receiving services?
- 10 A. If an individual has Medicaid and
- 11 they meet medical necessity for that
- 12 service, they can receive the service.
- 13 Q. I understand that. But there's
- 14 already individuals under BBH?
- 15 A. Correct.
- 16 Q. So my question is, are you just
- 17 taking individuals already receiving
- 18 services under BBH, or are you going to be
- 19 adding new individuals receiving services
- 20 under BMS?
- 21 A. If they meet medical necessity for
- 22 the service, they would get it. So it would
- 23 be not just the pilot people but anybody on
- 24 Medicaid who meets medical assessment.

Page 40 1 Q. Right. So you are going to be 2 increasing the number of people receiving those services? 3 That is a possibility, yes, that's 4 Α. 5 correct. Do you know of the current 6 7 providers, if any of those are going to be 8 Medicaid eligible? 9 MS. DOTY: Objection. Vague. Providers are enrolled -- I am just 10 11 going to clarify. Do you mean members or 12 providers? I mean the providers under BBH, the 13 ones that are currently providing these 14 services under BBH, are they going to 15 16 qualify under the program that DoHS is implementing under BMS? 17 18 Objection. MS. DOTY: Vaque. 19 My understanding from BBH is, they 20 are already enrolled in Medicaid as 21 providers. 22 All of them? Q. My understanding from BBH, they 23 24 are.

Page 41 1 Are there any other programs that Q. 2 have been initiated by -- I'm sorry. Strike 3 that. Are there any other programs -- BBH 4 programs that BMS is going to be adopting or 5 is looking at adopting to increase 6 7 accessibility? A. We already did Children's Mobile 8 9 Crisis. So that was a pilot program through BBH, which we had a state plan amendment 10 11 approved from CMS. So we already have that 12 approved and have already certified teams for Mobile Crisis. 13 14 Any others? Ο. Not at this time, no. 15 16 Throw another acronym at you and Q. 17 ask you to define this so I don't have to 18 look it up. 19 I'll try. Α. 20 RMHTFs? Q. 21 Residential mental health treatment Α. facilities. 22 23 Q. Thank you. 24 What if anything has DoHS done

Page 42 1 since 2022 to increase access to RMHTFs? 2 MS. DOTY: Objection. Outside 3 of the scope. 4 Α. I wouldn't say there was increase. I think we developed community-based 5 services to try to stop children from going 6 to facilities. There is nothing we have 7 done to open up more access to facilities. 8 9 We put more community-based services in 10 place to ensure that children could stay in 11 the community more than go into the 12 facility. Okay. And we talked about the CSED 13 14 Waiver Program as one of those programs, 15 correct? 16 Α. That's correct. 17 Q. And what other programs have been 18 created, or what -- let's start with that. 19 What other programs have been created to 20 accomplish that goal? 21 Well, Children's Mobile Crisis is 22 one of them. So if someone is having a 23 crisis, a crisis team is sent out to the

home. And a lot of times that stops

24

Page 43

1 children from going into emergency

- 2 departments, which then could lead to a
- 3 facility-based level of care.
- 4 So that's probably the children's
- 5 crisis team. They go out and assess the
- 6 situation. They are also able to schedule
- 7 appointments immediately, the next day.
- 8 Sometimes get them on the phone with the
- 9 psychiatrist of the LBHC or with the
- 10 clinical supervisor to get something set up
- 11 immediately so we can stop that individual
- 12 from possibly going into a facility-based
- 13 care.
- Q. And is there any matrix or any
- 15 manner in which to track how many children
- 16 are being prevented from going into RMHTFs
- 17 through the Child's Mobile Crisis Program?
- 18 A. There is not a matrix developed.
- 19 Q. Has there been -- well, strike
- 20 that.
- Other than the Children's Mobile
- 22 Crisis, any other programs or services that
- 23 have been developed to help children from
- 24 being -- or from going into the RMHTFs?

Page 44 MS. DOTY: Objection. Outside 1 2 of the scope. 3 We are in the process right now of 4 developing CCBHCs in West Virginia -Comprehensive Community Behavioral Health 5 Clinics. 6 7 Hold on just a second. CCHB --Q. CCBHC. 8 Α. 9 I can't tell -- too many C's in Ο. CCBHC? 10 that. 11 CCBHC. And those are comprehensive 12 community behavioral health clinics. 13 that is a federally recognized provider 14 And our state -- in development of 15 CCBHCs, states are allowed to require 16 certain services. So we are requiring all 17 CCBHCs -- they must be a CSED provider. 18 They must have a Children's Mobile Crisis 19 And they must have intensive 20 outpatient programs for youth and adolescents. 21 22 Give me an example of a CCBHC. Q. 23 So, again, we are submitting a state plan amendment this month for 24

Page 45 But an example would be like --1 approval. 2 Prestera is a comprehensive mental health 3 center that is planning to apply to become a 4 CCBHC. These comprehensive and LBHCs can render any services in Chapter 503 of our 5 Medicaid manual. 6 7 But with this designation, because of the way the payment structure is, we can 8 9 require them to do certain services, not 10 just you have an option to do them. 11 saying you have to serve certain populations 12 and you must do these certain services. 13 with that, that will expand CSED Waiver 14 providers, Children's Mobile Crisis teams 15 and intensive outpatient programs for youth. 16 And of those programs you just **Q**. mentioned, how many of them are Prestera 17 18 currently providing? 19 I'm sorry. Of the programs right Α. 20 now? 21 Q. Yes. 22 They have a CSED Waiver -- they are 23 a CSED Waiver provider. And I believe they

are applying with the Mobile Crisis Team.

24

Page 46 am not sure if they have one in place just 1 2 yet. 3 How long has the Mobile Crisis 4 Program been in effect? Since we -- we had a state plan 5 Α. amendment approved in September of '23. 6 7 our policy was effective February of '24. 8 And as far as the CSED Waiver Ο. 9 Program -- of the providers that you 10 anticipate identifying as CCBHCs, do most of them already provide CSED Waiver? 11 I would say no based on it. But 12 Α. 13 again, we don't know who all will apply. 14 it is not in effect yet. So we are not sure 15 who all will apply. 16 I'm sorry. When is that going to 17 go into effect? 18 We are submitting the state plan 19 amendment this month. So we do not know 20 when CMS will have an effective date on 21 But we do believe it will be by the that. end of '24 at latest. 22 Other than -- hold on. I want to 23

make sure I got your complete answer because

24

Page 47 we went off on a tangent. Children's Mobile 1 Crisis, CCBHC -- what other, if any, efforts 2 3 is DoHS taking to reduce the number of 4 children going into RMHTFs? 5 MS. DOTY: Objection. Outside 6 of the scope. 7 I believe I have named the Α. majority. 8 9 I just want to make sure. 0. I believe I named the 10 Yeah. 11 majority of those services that have been 12 placed by Medicaid. And of the services that -- and I 13 understand several of these have not taken 14 15 place yet, or at least a few of them are 16 planning on going into effect. Have you 17 realized any reduction in the actual amount 18 of children going into the RMHTFs? 19 Aetna has reported to me that there 20 has been a decrease in that. We don't know 21 if it is connected to CSED or the other 22 community-based services that have been put in place. It could be for multiple reasons 23 that that number went in. 24

Page 48 1 Are you aware of the increase in Q. 2 the wait lists to RMHTFs? 3 MS. DOTY: Objection. Vague. 4 No, I cannot. Α. When you take over the program --5 take over is a bad -- when you implement 6 7 plans that are currently being implemented by BBH, such as the -- did you ask where 8 CCBHCs came from? 9 10 Α. No. 11 No, that was separate? Q. 12 Α. Yeah. Okay. Strike that. Let me ask you 13 Q. 14 this way. 15 Prestera provides IDD Waiver 16 services, right? 17 I don't -- I am not over IDD, so I 18 don't have access to those providers. 19 You say it does provide CSED Waiver 20 Services? 21 Α. Correct. So if there is a wait list for IDD 22 Waiver and CSED Waiver, both of which 23 24 provided Prestera and you are adding more

Page 49 responsibilities to them, what confidence do 1 2 you have that they will be able to actually 3 handle the services it can be asked to 4 provide? 5 MS. DOTY: Objection. Outside 6 the scope. 7 The IDD Waiver and CSED are different populations. So they are not 8 9 connected in any way. 10 Right. But, I mean, Prestera is 11 only -- I mean, I don't want to assume anything. Everybody knows who Prestera is. 12 13 They only have so many employees. So if you 14 are adding more programs, more services -- I understand that you have got multiple wait 15 16 lists. 17 I guess my question is, has DoHS 18 done anything to make certain or to assure 19 that when Prestera is being asked to provide 20 these additional services that they can 21 actually do it? 22 So there was a demonstration grant 23 that was won by West Virginia for CCBHCs, 24 and that gave dollars to providers,

Page 50

- 1 including Prestera, to develop more
- 2 workforce to become a CCBHC provider.
- Q. Are you aware that part of the
- 4 reason Prestera, like other behavioral
- 5 health centers, identify as the reason --
- 6 strike that. It's a horrible question.
- 7 With regard to CSED -- CSED Waiver
- 8 Program specifically, do you know why
- 9 there's wait lists?
- 10 MS. DOTY: Objection. Vague.
- 11 A. There could be multiple reasons for
- 12 a wait list. There could be an influx of
- one time of one area getting more children.
- 14 Also, you know, once school is in session,
- 15 you are going to get more referrals versus
- 16 in summer and November and December when you
- 17 probably will have less referrals. So there
- 18 is a fluctuation usually of the wait list
- 19 depending on that.
- Q. Separate from fluctuations -- and I
- 21 understand there is obviously always
- 22 environmental aspects that can make things
- 23 go up and down. I mean, there has been a
- 24 constant increase in percentage of wait

Page 51 lists from 31 percent of organizations to 1 2 Do you know if DoHS has looked in to 3 determine why that is? 4 MS. DOTY: Objection. Outside 5 the scope. I believe that has been reviewed. 6 7 And partially is, it does take a while to train new employees with wrap-around and 8 9 evidence-based practices. So it is not like 10 you can hire someone and they can 11 immediately go to work too. 12 So you are talking about at least a 13 two to four-week session of them being trained before at times or even with 14 families and with children to do that. 15 16 then, you know, there are times employees, 17 that is not -- they realize through the 18 training that that's not the population they 19 want to serve, and they go a different 20 Again, there's multiple reasons why route. there could be an increase in the number. 21 22 Do you have an understanding of how 23 long there has been a wait list with regard

to CSED Waiver?

24

Page 52

1 A. No. Because again, the pandemic

- 2 put kind of a kink in our data. So it is
- 3 really hard to judge based on 2021 and '22.
- 4 Q. What about prior to the pandemic?
- 5 A. It wasn't in effect. We went in
- 6 effect during the pandemic in '20.
- 7 Q. And out of the 30 individuals that
- 8 are currently on the CSED wait list, do you
- 9 know how many organizations that it
- 10 represents?
- 11 A. I do not.
- 12 Q. Other than Prestera, what other
- 13 behavioral health facilities are you aware
- 14 of that plan to apply for the CCBHC license?
- 15 A. We have six provisional right now
- 16 that have informed us that they will. But
- 17 once we have a state plan amendment, there
- 18 could be more. Currently, it would be
- 19 Prestera, Seneca, Southern Highlands, Valley
- 20 -- I am thinking of everybody. Prestera,
- 21 Seneca, Southern Highlands, Valley, FMRS --
- 22 and I am missing one. I'm sorry. I am
- 23 missing one off the top of my head. I
- 24 apologize.

Page 53 1 Q. I am surprised you got five. 2 I have to think about it here. So 3 Prestera, Seneca, Southern Highlands, FMRS, 4 Valley. I am trying to think. We have six. I can't think of the sixth one right off the 5 top of my head. 6 7 When DoHS -- and my apologies. Ι know I asked this. I can't remember exactly 8 9 what the answer was. What other programs 10 that BBH operates that DoHS has kind of modeled or decided to take on? 11 You have the 12 Children's Mobile Crisis Program. else? 13 14 MS. DOTY: Objection. Vague. PBS. 15 Α. 16 PBS? **Q**. 17 And then also CCBHC started, which Α. 18 SAMHSA -- which is the federal entity that 19 funds money to BBH. 20 Okay. So all three of those were **Q**. 21 under BBH -- or where DoHS became aware of 22 them because they are being operated by BBH? 23 MS. DOTY: Objection. Vague. 24 A. Yes.

Page 54 1 Did DoHS take a look at the success Ο. 2 that BBH was having in terms of 3 accessibility, wait lists, things of that 4 nature in deciding to take on these 5 programs? 6 MS. DOTY: Objection. Vaque. 7 So when they pilot a program, they will do it anywhere from maybe two years to 8 9 five years. And then we meet with Medicaid. 10 And then we look at it. CCBHC is actually a 11 state law that was passed here that we had 12 to do a state plan amendment. That was 13 required by the state law on how the payment 14 structure of that was. But again, the money 15 and the demonstration did come through BBH. 16 So we did look at PBS and Mobile 17 Crisis. We saw the success. We also had hospital feedback that said this was helping 18 19 them with EMEDs, with children coming there. 20 So we knew that was something that we wanted 21 And so at that point we decided how to do. 22 we would do that. 23 One was state plan amendment. 24 did not have to do a state plan amendment

Page 55

- 1 for PBS because we already had behavioral
- 2 management under mental health rehab state
- 3 plan.
- 4 Q. I'm sorry. Say that last part
- 5 again.
- A. I'm sorry.
- 7 Q. That's all right. That last part
- 8 you just said, I didn't quite catch that.
- 9 A. Sorry. So we did not have to do a
- 10 state plan for PBS because it is a model --
- 11 because we already have mental health
- 12 rehabilitation state plan which included the
- 13 behavioral management. We are just stating
- 14 they are going to use a model to do behavior
- 15 management services.
- 16 Q. So you weren't adding a new
- 17 service, you were just changing the language
- 18 you were providing it?
- 19 A. It actually is an additional
- 20 service. So you have behavior management,
- 21 and then you have people who are certified
- 22 to do PBS. So we are not taking away
- 23 behavioral management, we are saying you are
- 24 using the evidence-based model and certified

Page 56 individuals to do it. 1 2 So with regard to the programs that 3 you've identified -- well, it's not in 4 effect yet, so I can't ask that question. How do you monitor the success rate 5 of the CSED Waiver Program? 6 7 MS. DOTY: Objection. Vague. We have metrics in place. 8 Α. 9 managed care organization is put together --10 Right. But, I mean, what are you 11 looking at to say this is working? 12 MS. DOTY: Objection. Vague. 13 Again, I don't have those right in Α. 14 front of me right now, the metrics. 15 Q. Okay. MS. DOTY: Can we take a break? 16 17 Absolutely. MR. WALTERS: 18 (Break in proceedings from 19 9:45 to 9:58 a.m.) 20 BY MR. WALTERS: 21 I think you told me -- but let me **Q**. 22 ask you because I am not positive -- that there was a means by which the managed care 23 24 group -- or the managed care company is

Page 57 tracking the success of keeping children out 1 2 of residential treatment facilities? 3 MS. DOTY: Objection. Vague. 4 They are supposed to be doing that, Α. 5 yes. And those numbers -- I mean, is 6 Q. that -- what I am trying to -- what I am 7 trying to get at in a horrible way is, how 8 9 is BMS and DoHS tracking or determining 10 whether or not these programs - you know, absent the ones that haven't started - are 11 keeping kids from going into residential 12 13 treatment centers? 14 MS. DOTY: Objection. 15 of the scope. 16 They have -- especially Children's Α. 17 Mobile Crisis because it's just become a 18 Medicaid service. They are working on the 19 development of metrics so -- in reporting. 20 So, for an example, it could be the 21 child went to the emergency department and 22 the parents were like we think they need to 23 go in-patient somewhere, but the Children's 24 Mobile Crisis was able to, you know, put

Page 58

- 1 them in connection with appointments and
- 2 ensure that they had community-based
- 3 services so they did not go in the program.
- 4 So this was an example of something
- 5 that they would have to track. So I believe
- 6 in Children's Mobile Crisis, there is a
- 7 development right now of a reporting form on
- 8 that.
- 9 Q. Do you know whether or not that
- 10 tracking would include they didn't go within
- 11 the next 30 days, 60 days, 90 days, as
- 12 meaning we have stopped it from happening?
- 13 A. I do not know. Again, I believe
- 14 that particular part is in development
- 15 because it is a newer service.
- 16 Q. What about the -- is that type of
- 17 tracking done for the CSED Waiver Program?
- 18 MS. DOTY: Objection. Vague.
- 19 A. My understanding is that there is.
- 20 I do not have that report in front of me.
- 21 So I do not know the algorithm or metrics
- 22 that were developed with that.
- Q. And, I mean, is it fair to say that
- 24 the purpose or the goal of these community-

Page 59 based services are to prevent in-patient 1 2 care or residential treatment placement? 3 MS. DOTY: Objection. Outside 4 of the scope. 5 That is correct. Okay. So in assessing whether or 6 7 not these community-based services are actually working, those would be the numbers 8 9 -- numbers of in-patient and number of individuals or children in foster care being 10 placed in residential treatment --11 12 residential treatment facilities would be an 13 important matrix for DoHS? 14 MS. DOTY: Objection. Outside 15 of the scope. 16 Α. It could be one of them. But there 17 could be multiple factors to that. 18 And let's go back to that IDD 19 Waiver a second. I think you told me that 20 you are not over -- you're not over IDD Waiver? 21 22 No. Α. Don't have anything to do with IDD 23 24 Waiver?

Page 60 1 Α. No. 2 But IDD Waiver, I thought -- isn't there Medicare IDD Waiver? 3 MS. DOTY: Objection. Vague. 4 5 Medicaid. You said Medicare. Α. 6 Q. Sorry. Medicaid. I meant 7 Medicaid. 8 Yeah. So there are different types Α. of 1915(c)'s. So CSED Waiver is one of 9 And because it is behavioral health 10 related, and I'm the behavioral health 11 12 director, it is in my unit. While there is 13 another unit that does the IDD, the ADW and the TDI. 14 And so ADW -- of course we are not 15 16 dealing with ADW and the IDD. So if you are dealing with IDD in the realm of BMS, that's 17 18 going to be through CSED? MS. DOTY: Objection. Vague. 19 20 Those are separate waivers. Α. No. 21 Q. Okay. 22 Separate target populations are Α. 23 served. 24 And what I am trying to get a Q.

Elite Court Reporting, LLC CYNTHIA PARSONS, 06/27/2024

Page 61 handle on, that I obviously don't understand 1 2 is -- I thought there was foster care children that received IDD Waiver services 3 through Medicaid? 4 5 There are. But again, that would Α. be children in foster care with a cognitive 6 7 impairment who meet the qualifications for You might have children in foster care 8 IDW. that have mental health conditions. 9 That is CSED Waiver. 10 11 Q. Okay. So it is a different --12 13 So the children in foster -- sorry. Q. I didn't mean to cut you off. 14 15 That's okay. Α. The children in foster care that 16 Q. have the IDW through Medicaid, that would 17 18 not be in your purview? 19 That is correct. Α. 20 That would be BBH? Q. 21 Α. No. 22 Who would that be? Q. Okay. So we are Medicaid --23 Α. 24 Right. Q.

Page 62 1 Α. -- under DoHS. 2 Q. Right. 3 And then you have 1915(c)waivers. Those are defined as home and 4 5 community-based waivers. Uh-huh. 6 Q. 7 You have the IDW Waiver, ADW Waiver, the TBI Waiver, and the CSED Waiver. 8 9 Okay? Those are all separate 1915(c)'s. 10 Got you. Q. 11 Okay. What target populations that 12 they serve. So that is Medicaid. We are the 13 14 payor of that. So a child that is on the IDD Waiver could be a foster child, could 15 16 not be a foster child. 17 Q. Right. 18 But they have a severe cognitive 19 impairment or a developmental delay, so they 20 are served in that waiver for children who 21 are --22 Okay. And that's what I want to talk about. So when you are talking about 23 those children in that waiver, who is that 24

Page 63 under? I know it's under --1 2 Randy Hill's. That's a separate Α. director. 3 4 Q. Okay. 5 It is a separate unit. Α. In BMS? 6 Q. 7 In Medicaid, yes. Α. So it is in BMS. It's in Medicaid. 8 Q. 9 It is the IDW Waiver. And you can't talk about it because it is not over -- that's 10 11 not something that you are prepared to talk 12 about? That is not my area. 13 Α. 14 0. I understand. Has BMS or DoHS looked into causes 15 16 of community-based program services --17 delays in children getting community-based services? 18 19 MS. DOTY: Objection. Outside 20 of the scope. 21 We have reviewed, you know, Yes. 22 certain individual cases. Aetna has brought 23 cases to us to inform us there is a delay for certain reasons. It could be even that 24

Page 64

1 the parent refuses services. So there is a

- 2 freedom of choice. The family has a right
- 3 to refuse a service even if the child meets
- 4 medical necessity criteria.
- 5 So there's multiple reasons why
- 6 services have not taken place. And so we
- 7 look at those. If there is something that
- 8 could be a barrier that we feel like we can
- 9 work with the family or work with other
- 10 entities, if that's the situation, then we
- 11 do that.
- 12 So we do have what we call like
- 13 case sessions where we have a particular
- 14 issue, we are bringing it to DoHS or
- 15 Medicaid in particular. They kind of staff
- 16 it. And then we talk about what we can do
- 17 to eliminate those barriers.
- We have even had times where we
- 19 think that the parents just need more
- 20 education about the program. We are not,
- 21 you know, coming in to like take your child.
- 22 We are actually coming in to put services in
- 23 your home to ensure your child can stay with
- 24 you.

Page 65 And when you do that review, do you 1 Ο. 2 have any type of -- is there a report out 3 there that says we have identified these 4 reasons or -- you know, yeah. Is there a report of anything that identifies the 5 reasons that you have identified causing 6 7 these delays in community-based services? MS. DOTY: Objection. 8 Vague. 9 I don't believe there is a detailed 10 I think there is an overall report of like if there are children on the wait 11 list or on hold or things like that. 12 13 And you mentioned wait list. Q. 14 mean, fair to say that when you do that 15 review, part of the reason -- or at least 16 one of the causes is wait lists, receiving 17 community-based services; is that fair? 18 Objection. MS. DOTY: 19 We do review that, yes. Α. 20 And there are wait lists, and that Q. 21 is part of the cause; is that fair? 22 Objection. MS. DOTY: Vaque. 23 There is 30, as I stated earlier. Α. 24 Sorry. Can you repeat that? Q.

Page 66 1 There is 30 as of June 14th, as I Α. stated earlier. 2 3 Q. That's just with the CSED? 4 Α. Right. I am talking about in general, 5 Q. community-based programs -- services? 6 7 No. Because that's very different. That's program specific. 8 9 One of the programs that you Q. 10 mentioned early on was the ACT Program, 11 correct? 12 Α. That's correct. 13 I think I asked you if you know how 14 many were in it. And you do not know, 15 correct? 16 We have approved teams. 17 those teams can have up to 125 individuals 18 on those teams. 19 Are you aware that in -- what year 20 are we in, 2024 -- middle of last year, that 21 there was only five foster care or youths 22 under the age of 21 receiving ACT Services? I don't have the number in front of 23 24 me.

Page 67 1 Would that surprise you? Q. 2 MS. DOTY: Objection. Outside 3 of the scope. 4 Α. That there were that many individuals getting services for ACT? 5 That few. 6 Q. 7 Well, you have to understand it is only 18 to 21. So, no, I am not --8 9 I'm sorry. Between 18 and 21? Q. 10 Right. But the service is for 18 11 and up. 12 Q. Right. 13 So compared to, you know, 22 to 64, 14 you are going to have a less population for 15 18 to 21. 16 Right. So I guess what I'm -- when 17 I asked you about programs that DoHS has 18 implemented to help provide community-based 19 services to foster children, ACT was 20 mentioned. But as you said, ACT is only 18 to 21? 21 22 That's correct. Α. So it is only going to target a 23 very limited portion of the foster care 24

Page 68 1 community? 2 Right. But you have CSED Waiver which is --3 4 Q. Right. -- which is -- if you look at it, 5 it is almost ACT-like in a sense because you 6 7 have wraparound. You said ACT-like, not ACT light? 8 Q. 9 Α. Like, L-I-K-E. 10 Q. That's important. 11 Α. Yeah. 12 So when you look at it that way --13 so you almost have a program for adults and 14 children. So the 18 to 21 is always an 15 interesting population because they can sometimes receive children's services still 16 17 because they are under 21 or adult services 18 because they are 18 and up. 19 When DoHS looked -- and we talked 20 about looking at BBH for programs, and you mentioned the CCBHC and CSED and BPS -- PBS? 21 22 Α. PBS. I don't know why it is so hard. 23 O. 24 Were those programs chosen

Page 69 specifically to reduce the amount of 1 2 individuals -- amount of foster care 3 children going into residential treatment? 4 MS. DOTY: Objection. Outside 5 of the scope. I think they were developed for all 6 7 children, not just ones in the foster care So it was all children we were 8 system. 9 focused on to ensure that they didn't have 10 to go into facility-based care. 11 Right. But the purpose is to Q. 12 prevent the introduction of children into residential treatment? 13 MS. DOTY: Objection. Outside 14 15 of the scope. 16 Your goal is to develop more Α. 17 community-based services to do that, that is 18 correct. 19 And I think -- is there any program 20 out there that DoHS has -- through the 21 Medicaid program, are there any other 22 programs out there that -- whose goal is to prevent children from going into residential 23

treatment facilities that we haven't talked

24

Page 70 1 about? 2 MS. DOTY: Objection. Outside 3 of the scope. I believe it mentioned intensive 4 Α. 5 outpatient services. So we are going to 6 require CCBHCs to do that for the youth. ₩e already do have some intensive outpatient 7 programs for children. 8 9 And so what that does is, instead 10 of just like if you went to therapy once a week, it is actually a three-day or five-day 11 12 program that children go to. We work with 13 the Department of Education to ensure the 14 kids still get their education. But they 15 are there between four to six hours a day to 16 receive group therapies, individual 17 therapies, supportive counseling and 18 targeted case management. 19 So that is also -- like they come 20 to the program, but they go home in the 21 So we are still like on the evenings. 22 continuum. You might have basic outpatient, 23 intensive outpatient. And then further down 24 the line, you might have residential care.

- 1 So, again, that's another type of service in
- 2 the community to try to ensure that they can
- 3 stay in the community.
- 4 Q. That's a new program?
- 5 A. No. Intensive outpatient program
- 6 has been around for 25 years maybe.
- 7 Q. Okay. I misunderstood you. I
- 8 thought you said it was new. I am like,
- 9 that doesn't sound --
- 10 A. No. That is not new. But yeah, it
- 11 is in place. But with the requirement of
- 12 CCBHCs having to have them. Where they
- 13 could have done it before, now they will be
- 14 required to do that.
- 15 Q. So the change that we are talking
- 16 about is a requirement that anybody -- any
- 17 facility that wants to be a CCBHC has to
- 18 provide those services. Do you know whether
- 19 or not at least the five that you can recall
- 20 that are applying currently provide that
- 21 service?
- 22 A. I would say the majority do not
- 23 right now.
- Q. And you expect that to be in effect

Page 72 by the end of 2024? 1 2 A. Our state plan amendment is being 3 submitted to CMS this month. So depending 4 on CMS's approval date, yes, we are looking at it by the end of 2024. 5 And you brought a lot of documents 6 7 with you today. 8 MR. WALTERS: And this is really 9 a question for counsel. Are there any 10 documents in there that are not Bates 11 stamped? 12 MS. DOTY: There are three 13 documents that are not Bates stamped. But 14 we can produce those to you. MR. WALTERS: What I would like 15 is -- because I don't -- obviously I don't 16 want more documents that I don't need --17 18 yeah, a copy of the documents that are not 19 Bates stamped, the index. 20 And the outline you are working off Q. 21 of today, did you create that outline? 22 No, I did not. Α.

I want a copy of

MR. WALTERS:

23

24

the outline.

Page 73 1 MS. DOTY: Okay. 2 MR. WALTERS: Give us just a We are about done. 3 second. But I need just a short break. 4 (Break in proceedings from 5 10:12 to 10:14 a.m.) 6 7 BY MR. WALTERS: We have been talking about programs 8 Q. 9 that were provided by BBH that BMS is now 10 getting Medicare coverage -- Medicaid 11 coverage for. Are there any programs that 12 BBH is operating whose purpose -- or at 13 least part of the purpose is to prevent 14 children from going into residential 15 treatment that BMS is not trying to expand 16 Medicaid coverage for? 17 MS. DOTY: Objection. Outside 18 the scope. 19 Not at this time. 20 You said you have been director of 21 BMS for four years? 22 Α. Yes. When was the decision first made to 23 24 start -- to take -- to start considering the

- 1 idea of expanding Medicaid coverage to these
- 2 particular BBH programs?
- A. Well, I have been 16 years total in
- 4 the department. Just four years as the
- 5 director.
- 6 Q. So even better?
- 7 A. So yeah. So really probably the
- 8 start of the conversations happened -- I
- 9 know in 2016 is when we first started
- 10 talking about like developing CSED for
- 11 example. And then 2018, I want to say was
- 12 really when BBH started out with like PBS --
- 13 started talking about PBS and Children's
- 14 Mobile Crisis.
- So really that 2016, 2018 was like
- 16 the pre, pre-planning, I would call it. And
- 17 then of course during the pandemic, we were
- 18 trying to put services, you know, in place
- 19 for these things, making sure we have CMS
- 20 approval for payment and all of those
- 21 things. So 2016, 2018 was really
- 22 pre-planning.
- 23 O. Okay. And is that when BBH started
- 24 the programs or when Medicaid started -- or

- when BMS started looking at the programs
- 2 that BBH was already running?
- 3 A. So I couldn't give you the exact
- 4 dates of when they started. They had
- 5 conversations with us saying we are thinking
- 6 about developing Children's Mobile Crisis
- 7 and working with Concord University for PBS.
- 8 So they always give us preliminary
- 9 conversations of this is what we are
- 10 thinking of doing. And as they go along, we
- 11 meet with them to see how is it going.
- 12 Because, you know, you want to make sure
- 13 that it can be sustainable by Medicaid. We
- 14 don't want to start programs that we have to
- 15 stop.
- 16 Q. Right.
- 17 A. So that's why we have those
- 18 conversations.
- 19 Q. So I think I -- and let me ask you
- 20 this way because I think I understand now.
- 21 So it is not like BBH was running any of
- 22 these programs for 20 years and BMS came
- 23 along and said, Oh, that's a great program,
- 24 let us use it? It was when they started it,

- 1 you monitored it to see if it was
- 2 sustainable and then decided to expand it to
- 3 Medicaid?
- A. We would meet with them usually --
- 5 sometimes once a month at least for an
- 6 update, how is it going, what are you
- 7 learning, what's working, what's not
- 8 working. And then we also of course educate
- 9 them on we think CMS would approve it if we
- 10 do try these things and do these things.
- 11 And so -- or you can show us data or
- 12 documentation of your pilot program and how
- 13 it is working. So that helps us build the
- 14 state plan amendment, as well as the policy.
- 15 Q. And again, there is no -- so there
- 16 is no certain -- there's no programs that
- 17 BBH is current in operating. Are there any
- 18 that are in the process of evaluating or
- 19 beginning or considering --
- MS. DOTY: Objection. Outside
- 21 the scope.
- 22 Q. -- that would potentially apply to
- 23 children -- trying to keep them out of
- 24 residential treatment services?

Page 77 1 MS. DOTY: Objection. Outside 2 of the scope. 3 Α. Not at this moment. 4 MR. WALTERS: Nothing further. Okay. I would like 5 MS. DOTY: to do a short cross, if that's fine? 6 7 Absolutely. MR. WALTERS: Sure. **EXAMINATION** 8 9 BY MS. DOTY: 10 Ms. Parsons, what is Aetna's role for providing Medicaid-covered services to 11 12 foster children in West Virginia? We have two different contracts of 13 14 managed care organizations. One is Mountain Health Trust, and that is with all of our 15 16 managed care organizations, including 17 Unicare, the health plan, and Aetna. 18 will have another one called Highmark this coming year. Mountain Health Promise is the 19 20 contract with Aetna that is particular to 21 foster care and the CSED Waiver. When did the Mountain Health 22 23 Promise contract go into place? 24 In 2020. Α.

Page 78

Q. Could you please describe what the

- 2 reimbursement looks like for CCBHCs when
- 3 that program gets off the ground?
- 4 A. Of course. So CCBHCs -- again,
- 5 they are an identified provider type. And
- 6 that is built upon what's called a PPS rate.
- 7 So there are four options of PPS per state,
- 8 PPS1, 2, 3 and 4. However, the state law
- 9 that was passed for CCBHC required us to do
- 10 what's called a daily encounter, which would
- 11 be the PPS1 rate.
- 12 So the way I would explain it is,
- 13 CCBHCs would be FQHC like, and that they're
- 14 paid on a encounter rate basis. So if
- 15 someone comes into a CCBHC and they get a
- 16 service, they are paid an encounter no
- 17 matter what type of service that they do as
- 18 long as it is based within the encounter
- 19 rate method of methodology.
- 20 So let's say someone came in and
- 21 got therapy. They are paid the encounter
- 22 rate, not the fee for service rate that you
- 23 would typically get like at an LBHC.
- Q. And what does PPS stand for?

Page 79 1 Α. Prospective payment system. 2 What does FQHC stand for? Q. 3 Α. Federally Qualified Health Center. 4 Q. When you say an encounter rate, does that mean whatever service is provided, 5 it all gets billed at like the per diem rate 6 7 if it is a per diem payment? Α. Yes. So there would be codes built 8 under that bundle of that encounter. 9 10 whatever those codes are. There may be some codes outside of it, some of them. 11 But the 12 majority would be under that encounter rate. So does whatever code for the 13 0. 14 particular service, like outpatient 15 therapy --16 Α. Uh-huh. 17 -- it gets rolled up into the like 18 umbrella encounter rate? Is that how it 19 works? 20 That's correct. Α. 21 Has BMS done anything to increase 22 reimbursement rates for service providers since 2020? 23 24 So -- yes. So during the actual Α.

- 1 pandemic, we gave a 70 percent increase,
- 2 which was a temporary one during the
- 3 emergency pandemic order. And 85 percent of
- 4 the 70 percent rate was for direct care
- 5 service workers. So the providers had to
- 6 sign an attestation stating that we will
- 7 take 85 percent of that 70 percent increase
- 8 and ensure it goes to our workers. Because
- 9 we wanted to ensure it retained workforce
- 10 during COVID. Because a lot of them worked
- 11 in -- face-to-face with a lot of
- 12 individuals. And so we didn't want to lose
- 13 our current workforce during the pandemic.
- 14 After the pandemic order was over,
- 15 we did a permanent 5 percent rate increase
- 16 for all behavioral codes for LBHCs.
- 17 Q. Okay. Does DoHS have any plans
- 18 related to affordability of health records
- 19 for children in foster care?
- 20 A. Yes. That is actually -- so right
- 21 now we are working with Aetna, who again has
- 22 that contract. And what they are going to
- 23 develop is called -- it's kind of called an
- 24 electronic health record passport, or an

Page 81 electronic -- a mobile electronic health 1 2 record. 3 So what that means is, is they are 4 going to develop that to have -- everyone to have access to the same information that it 5 needs to have, whether -- it could be the 6 7 worker, the guardian, the providers, managed care organization. And the reason to do 8 9 that is to ensure that everyone is on the 10 same page about the person's care and they have access to all of the same information 11 12 at the right time. 13 Has DoHS made any amendments or 14 changes to the CSED Waiver since 2020? 15 I think there was one update. But we are currently in draft right now since 16 the 1915(c) Waiver is in with CMS for 17 approval for changes. 18 19 So let me look right here. Number 20 I believe it was updated in '21. nine. 21 **Q**. Okay. And do you know off the top 22 of your head what those changes were in 2021? 23

It was mostly just clarification of

24

Α.

1 policy information. So once you have a

- 2 policy out -- as providers ask questions, we
- 3 develop what's called FAQs frequently
- 4 asked questions. And we take those FAQs and
- 5 put them in the next policy amendment to
- 6 make sure it is clarified for all providers.
- 7 Q. And then has DoHS made any changes
- 8 to the reimbursement methodology for CSED
- 9 Waiver providers recently?
- 10 A. We are working with CMS to have an
- 11 update to the payment methodology. We have
- 12 to have permission for that approval. That
- 13 approval, I think we just got Friday
- 14 actually. So it will be what's called a
- 15 PMPM, which that lessens the administrative
- 16 burden for CSED Waiver providers. And we
- 17 have had several providers tell us that
- 18 where they weren't doing CSED before, they
- 19 probably would now because that's an ease of
- 20 billing administration and time.
- So we are going to put that into
- 22 effect. So that's why the policy is in
- 23 draft. We had to wait for CMS to approve
- 24 the 1915(c) Waiver application. And now

Page 83 that they have, we will then change that 1 2 payment methodology in our systems. 3 And what does PMPM stand for? 4 Per member per month. Α. 5 Can you explain how that works? Q. 6 What does a provider do and how do they get 7 paid? So there's a couple of ways 8 Α. Sure. Medicaid can do it. We have PMPWs or PMPMs. 9 10 So PMPM is like we pay a set rate to the 11 provider for that person, and they do all of 12 the services for that calendar month. 13 the reason the payment becomes together is 14 because actuaries look at other states and 15 they look at our current claim system and 16 they develop that rate.

17 So it is not exactly like an

18 encounter rate, but it is a set rate per

19 member per month. And the reason that is,

20 is because you may have some children that

21 need a lot of services in a month and some

22 that may need not as many services. So they

23 take that average. And it allows to free up

24 time for the providers, not to do so much

Page 84 documentation or administration overload to 1 2 do the billing of individual codes. 3 MS. DOTY: Okay. I don't have 4 any further questions. Thank you. 5 MR. WALTERS: Unfortunately, I 6 do. But not many. 7 THE WITNESS: Okay. **RE-EXAMINATION** 8 9 BY MR. WALTERS: 10 You had mentioned the 85 percent raise that direct care workers received 11 12 during the pandemic, correct? Uh-huh. 13 Α. 14 Yes? Sorry. 0. 15 I'm sorry. Α. Yes. 16 You are all right. Q. 17 I got a drink there. Α. 18 Whose idea was that? Q. 19 Commissioner Bean really -- and 20 worked with -- and I think it was -- our 21 secretary and our deputy secretaries worked 22 together. I think all states at that time -23 I will be honest -- were in panic mode. 24 we were all talking together as well to

- 1 figure out what we needed to do. We knew
- 2 our biggest concern was workforce
- 3 retainment. And so that's why our
- 4 leadership came together and made that
- 5 decision. And we had CMS approval.
- 6 Q. And I think you indicated that the
- 7 providers were required to provide
- 8 85 percent of the moneys directly to the
- 9 direct care workers, correct?
- 10 A. That's correct. They had to sign
- 11 an attestation.
- 12 Q. And then it reduced to 5 percent
- when the program ended?
- MS. DOTY: Objection. Vague.
- 15 A. Once the ARPA dollars, is what it
- 16 was called, for the federal government
- 17 ended, we still felt like we needed to do an
- 18 increase for our providers. So we found
- 19 5 percent based on our budget.
- Q. Was there any effort to track the
- 21 amount of direct care workers who quit when
- 22 their pay was reduced by 80 percent?
- MS. DOTY: Objection. Outside
- 24 of the scope, and mischaracterizes --

Page 86 1 When their bonus or their 0. 2 additional funding of 80 percent was reduced 3 to 5? MS. DOTY: Objection. 4 Mischaracterizes testimony. 5 I do not know on that fiscal 6 7 policy. 8 But you understand what I'm asking. 9 85 percent was given to direct care workers, 10 correct? A. Uh-huh. 11 12 MS. DOTY: Objection. 13 Mischaracterizes testimony. 14 Right? Ο. 15 85 percent of the 70 percent increase was required to go to direct care 16 service workers. 17 18 And then when the ARPA program 19 ended, that 85 became a 5 percent permanent 20 raise? 21 MS. DOTY: Objection. 22 Mischaracterizes testimony. 23 It did become a 5 percent permanent 24 raise.

Page 87 1 Q. And I think you said you don't But was there any effort to determine 2 how many direct care workers left when that 3 85 percent was reduced to 5 percent? 4 5 MS. DOTY: Objection. Mischaracterizes testimony. 6 7 Α. I do not know. 8 MR. WALTERS: I have nothing further. 9 MS. DOTY: We would like the 10 opportunity to have Ms. Parsons read and 11 12 sign the transcript before it is finalized. 13 (Deposition concluded at 10:27 a.m.) 14 15 16 17 18 19 20 21 22 23 24

Page 88 1 CERTIFICATE 2 I, Tara Arthur, Certified Stenotype 3 Reporter and Notary Public, do hereby 4 5 certify that the foregoing deposition of the 6 above-named witness, was duly taken by me in machine shorthand, and that the same were 7 8 accurately written out in full and reduced to computer transcription. 9 10 I further certify that I am neither 11 attorney or counsel for, nor related to or 12 employed by any of the parties to the action 13 in which this deposition is taken; and 14 furthermore, that I am not a relative or 15 employee of any attorney or counsel employed 16 by the parties hereto or financially 17 interested in the action. My commission expires April 16, 2027. 18 19 20 Tara Arthur Certified Court Reporter/Notary Public 21 22 23 24

_				1
Exhibits	2018 74:11, 15,21	66:1 30(b)(6) 6:23	9	67:5,19,20 68:8
C Parsons 06 2724 Ex 1 3:8	2020 10:11 77:24 79:23 81:14	31 17:5,8,17 51:1	90 58:11 988 19:18	ACT-LIKE 68:6,8
33:15,16	2021 13:16	4	9:45 56:19	actions 7:4 15:20
1	52:3 81:23		9:58 56:19	actively 15:4
1 33:15,16	2022 9:11 13:19,23	4 78:8	A	actual 16:4 47:17 79:24
10:12 73:6	15:14,16,23	5		actuaries
10:14 73:6	16:6,21 17:4, 8,16 42:1	5 8:5 80:15	a.m. 56:19 73:6 87:13	83:14
10:27 87:13 125 66:17	2023 17:16 31:15,18 33:4	85:12,19 86:3,19,23	abbreviations 23:6	added 9:10 10:3
14th 11:16 66:1	2024 31:16 33:18 66:20	87:4 503 45:5	ability 15:6,8 26:19	adding 9:17 10:4 37:1
16 5:16 74:3	72:1,5	57 17:17 51:2	absent 57:11	39:7,19 48:24 49:14 55:16
18 7:23 9:2 67:8,9,10,15,	21 7:24 8:15 66:22 67:8,9, 15,21 68:14,	6	Absolutely 22:10 56:17	additional 49:20 55:19
20 68:14,18	17 81:20	60 58:11	77:7	86:2
1915(c) 8:13 21:15 81:17 82:24	21-year-olds 9:2	64 33:20 34:12 67:13	access 9:21 10:18,21 28:14 42:1,8	address 15:15,21 16:6 37:20
1915(c)'s 29:8 60:9	22 17:14 52:3 67:13	7	48:18 81:5,11 accessibility	addressed
62:9	23 46:6	70 00:4 4 7	30:8,21 32:5	35:11
1915(c)	24 33:3 38:15 46:7,22	70 80:1,4,7 86:15	41:7 54:3	adequacy 12:19,22
waivers 62:3	25 71:6	8	e 6:15	administratio n 82:20 84:1
2		90 95:22 96:2	accomplish	administrativ
2 78:8	3	80 85:22 86:2 85 80:3,7	42:20 acronym	e 82:15
20 6:20 52:6 75:22	3 78:8	84:10 85:8 86:9,15,19	22:12 41:16	admission 9:22,24
	3.8 34:19	87:4	ACT 7:23	adolescents
2008 8:23	30 11:16 27:15 52:7		8:19,22 9:15, 20 22:7	44:21
2016 74:9,15, 21	58:11 65:23		66:10,22	adopting
	1	1		

$\overline{}$

36:8 37:22	47:17 69:1,2	ARPA 85:15	17,24 48:1	begin 31:9,10
			50:3 52:13	pegiii 31.8,10
41:5,6	85:21	86:18		beginning
adult 22:18	Ann 4:9	aspects	53:21 66:19	13:9,14 16:23
68:17		50:22		76:19
	answering		В	
adults 27:11	6:9	assess 43:5		behavior
68:13	answers 5:21	assessed	back 22:4	29:15,20,21,
ADW 60:13,		26:5	26:8 59:18	24 30:18
15,16 62:7	anticipate			34:20,22
· ·	46:10	assessing	bad 11:23	35:2,3 55:14,
Aetna 14:20	apologies	59:6	48:6	20
15:4 16:16	53:7	assessment	barrier 64:8	behavioral
47:19 63:22		20:21,24		5:3 8:4 12:4
77:17,20	apologize	20.21,24	barriers	
80:21	52:24	23:9,14,20	64:17	14:11,13 16:1
	application	· · ·	based 24:21	29:12,14
Aetna's 77:10	82:24	24:1,16 39:24		30:5,8,10,22
affordability	02.24	assessments	28:23 46:12	31:21 32:10,
80:18	apply 28:7	24:17,21,22	52:3 59:1	18,20 33:1,5,
	45:3 46:13,15	25:4	78:18 85:19	24 34:2,18,24
age 7:24 8:14	52:14 76:22		basic 70:22	35:20,24
9:23 28:7		assume		44:5,12 50:4
66:22	applying	49:11	basis 13:2	52:13 55:1,
agreed 7:14	45:24 71:20	Assumes	78:14	13,23 60:10,
1	appointments	17:18	Bates 72:10,	11 80:16
ahead 11:20,	43:7 58:1		13,19	
21 12:17 13:8		assure 49:18		biggest 85:2
33:20	appropriately	attestation	BBH 30:11,12	billable 30:17
algorithm	21:2,8	80:6 85:11	31:13,24	31:11
27:6 58:21	approval 45:1		33:8,9 35:15,	
∠1.0 00.∠1	72:4 74:20	attorneys 7:1	16,19 36:2,6,	billed 79:6
allowed 9:1	81:18 82:12,	attritioned	14 37:17	billing 82:20
44:15	l '	12:24	39:14,18	84:2
	13 85:5	12.24	40:13,15,19,	
amendment	approve 76:9	availability	23 41:4,10	bit 16:24
8:9,24 41:10	82:23	7:5,11 31:20	48:8 53:10,	BMS 4:14 5:2
44:24 46:6,19		,	19,21,22	
52:17 54:12,	approved	average	54:2,15 61:20	29:3,5,6 36:8,
23,24 72:2	8:9,13 9:1	83:23	•	11 39:20
76:14 82:5	10:11 41:11,	avoid 17:11	68:20 73:9,12	40:17 41:5
amendments	12 46:6 66:16		74:2,12,23	57:9 60:17
81:13	area 15:9,11	aware 11:12	75:2,21 76:17	63:6,8,15
	50:13 63:13	14:12 17:15,	BBH's 35:13	73:9,15,21
amount 10:6		20,22 28:10		75:1,22 79:21
12:13 24:3	areas 10:1	31:18 32:4,	Bean 84:19	
	,	·		

	3
bonus 86:1 bottom 34:6 35:10,14 BPH 30:22 36:14 BPS 68:21 Break 6:14 56:16,18 73:4,5 Bringing 64:14 borought 63:22 72:6 BSS 19:24 20:1,6,19,20 22:8 23:15 28:24 budget 85:19 build 76:13 build 76:13 built 78:6 79:8 bundle 79:9 burden 82:16 bureau 4:13 16:1 19:24 20:1,6,19:20 20:8 23:14 burden 82:16 bureau 4:13 16:1 19:24 29:11 35:20, 23 bureaus 35:22 36:4 Call 4:16,18, 23 19:18 22:2 64:12 74:16 Causing 65:6 CCBHC 44:8, 10,11,22 45:4 47:2 50:2 52:14 53:17 54:10 68:21 71:17 78:9,15 22 CCBHCS 44:4,15,17 46:10 48:9 44:4,15,17 46:10 48:9 44:4,15,17 46:10 48:9 44:4,15,17 46:10 48:9 49:23 70:6 44:4,15,17 13 CCHB 44:7 CCHB 44:7 Center 45:3 79:3 Centers 12:4 14:11,13 30:5 50:5 57:13 Certified 41:12 55:21, 42 41:12 55:21, 44 11:15 83:1 Chapter 45:5 Chapter 45:5 Child 7:24 Cirt,718 21:4 Chapter 45:5 Chapter 45:5 Child 7:24 20:17,18 21:4	claims 37:6 clarification 81:24 clarified 82:6 clarify 15:17 32:22 33:12 34:7 35:8 40:11 clear 6:7 clinical 43:10 clinics 44:6, 12 clinics 43:10 clinics 44:6, 12 clinics 44:6, 12 clinics 43:10 clinics 43:10 clinics 44:6, 12 clinics 44:6, 12 clinics 43:10 clinics 43:10 clinics 44:6, 12 clinics 43:10 cli

				4
community- 28:22 58:24 community- based 7:6,11 8:5,12 28:21 32:14,16 42:5,9 47:22 58:2 59:7 62:5 63:16,17	connection 58:1 considered 28:20 32:11 constant 50:24 constantly 12:22	couple 5:17 26:2 83:8 court 4:3 5:24 cover 35:4,6 coverage 9:4 73:10,11,16 74:1 COVID 14:3	11 27:24 42:13 44:17 45:13,22,23 46:8,11 47:21 48:19,23 49:7 50:7 51:24 52:8 56:6 58:17 60:9,18 61:10 62:8	53:11 54:21 76:2 deciding 54:4 decision 31:16 73:23 85:5 decrease 47:20
65:7,17 66:6 67:18 69:17	continuum 70:22	80:10 create 31:3	66:3 68:2,21 74:10 77:21 81:14 82:8,	decreasing 21:24
company 56:24	contract 77:20,23	72:21 created 10:10	16,18 current 40:6	define 41:17 defined 62:4
compared 67:13	80:22 contracts	30:12 42:18, 19	76:17 80:13 83:15	delay 62:19 63:23
complete 46:24	77:13 conversation s 74:8 75:5,9,	creating 37:22	custody 9:13 23:19 25:6	delays 63:17 65:7
completely 36:4 comprehensi	18 copy 72:18,	crisis 8:7 19:18 41:9,13 42:21,23	cut 61:14 Cynthia 4:1,9	deliver 14:7 15:11
ve 44:5,11 45:2,4	23 correct 18:4	43:5,17,22 44:18 45:14,	D	demonstratio n 49:22 54:15
concern 37:14 85:2 concluded	22:9 23:12 26:13 28:3 36:10,15	24 46:3 47:2 53:12 54:17 57:17,24 58:6 74:14 75:6	daily 78:10 data 37:6 52:2 76:11	department 4:12 57:21 70:13 74:4
87:13 Concord	38:21 39:15 40:5 42:15,16 48:21 59:5	criteria 9:22, 24 64:4	date 38:16 46:20 72:4	departments 43:2
30:12 75:7	61:19 66:11, 12,15 67:22	cross 77:6	dates 75:4	depending 50:19 72:3
conditions 61:9 confidence	69:18 79:20 84:12 85:9,10	CSED 8:11,12 10:9,12,14 11:13,15	day 27:22 43:7 70:15	depo 6:13
49:1	86:10 correctly	12:20 13:4,24 14:9 15:15,23	days 58:11 dealing	5:10 6:11,18, 23 33:14
33:11	4:21 counsel 72:9	16:7 17:6 18:1,9,15,18	60:16,17 December	87:13 deputy 84:21
24:14 25:13 47:21 49:9	counseling 70:17	19:14 21:3, 16,19 22:7 25:9,24 26:9,	50:16 decided	describe 78:1 designated

7:15	62:19	67:17 68:19		employed
		69:20 80:17	E	4:11
designation	DHHR 4:16,	81:13 82:7		
45:7	19,23	dollars 49:24	earlier 65:23	employees 49:13 51:8,16
detailed 65:9	diem 79:6,7	85:15	66:2	
determination	difficult 38:2	DOTY 7:13	early 66:10	enables 31:4
25:2	direct 80:4	11:19 12:16	ease 82:19	encounter 78:10,14,16,
determination	84:11 85:9,21	13:6 14:19	Eastern 9:8	18,21 79:4,9,
s 22:14	86:9,16 87:3	16:8 17:18		12,18 83:18
determine	directly 85:8	23:16 24:5	Eastridge 8:2 9:8	,
20:21 51:3	director 5:3	25:10 31:12,		end 21:18 23:23 26:12
87:2	60:12 63:3	22 32:7,13,	educate 76:8	46:22 72:1,5
determined	73:20 74:5	15,21 33:6 34:4 36:16	education	,
24:12 25:7,	disabilities	37:23 38:22	19:19 64:20	ended 85:13,
17,19	21:15 27:13	40:9,18 42:2	70:13,14	17 86:19
determines		44:1 47:5	effect 13:23	enrolled
24:23,24	Disabled	48:3 49:5	38:16,20	40:10,20
İ	21:12	50:10 51:4	46:4,14,17	ensure 9:4
determining 57:9	discussions	53:14,23 54:6	47:16 52:5,6	10:15,17 11:4
	7:1	56:7,12,16	56:4 71:24	12:21 16:18
develop	documentatio	57:3,14 58:18	82:22	21:7 31:5
16:17 26:19	n 19:11 76:12	59:3,14 60:4,	effective	37:5 42:10
27:7 29:24	84:1	19 63:19	46:7,20	58:2 64:23
30:13 31:17 50:1 69:16	documents	65:8,18,22	effort 85:20	69:9 70:13
80:23 81:4	72:6,10,13,	67:2 69:4,14	87:2	71:2 80:8,9
82:3 83:16	17,18	70:2 72:12 73:1,17 76:20		81:9
	·	77:1,5,9 84:3	efforts 11:17	enters 23:19
developed	Dohs 7:10 9:13 10:4	85:14,23	17:11 47:2	24:12 25:5,6
10:15 42:5	11:17 15:14	86:4,12,21	electronic	entities 64:10
43:18,23 58:22 69:6	16:6 23:19	87:5,10	80:24 81:1	entity 31:11
	25:6 30:6	double- 34:14	eligible 40:8	53:18
developing	31:9,19 32:5		eliminate	
30:16 44:4	33:4 35:17,	draft 81:16	64:17	environmenta
74:10 75:6	18,24 40:16	82:23		I 50:22
development	41:24 47:3	drafting	EMEDS 54:19	establish
29:23 44:14	49:17 51:2	30:15	emergency	24:19
57:19 58:7,14	53:7,10,21	drink 84:17	13:18,20,22	established
development	54:1 57:9		43:1 57:21	25:21
al 21:14 27:13	59:13 62:1	duly 4:2	80:3	
	63:15 64:14			
	l	I	l	I

estimating 18:23 evaluating 76:18	expect 6:10, 13 38:13 71:24	familiar 33:17 families 14:1, 7 30:1 51:15	FMRS 52:21 53:3 focus 18:1	funding 86:2 funds 53:19
evaluation 24:18	expectation 37:24 explain 13:14	family 11:10 20:8 64:2,9	focused 69:9 forgetting	G gained 8:1
evaluations 18:20 evenings 70:21	19:14 26:17 27:9 78:12 83:5 explaining 16:16	FAQS 82:3,4 fear 14:3 February 46:7 federal 53:18	6:12 form 29:21 35:3 58:7 forward 35:7 foster 9:13	gaining 13:1 gave 49:24 80:1 general 66:5
evidence 17:19	F	85:16 federally	20:18 24:4,12 25:5 28:10	generally 7:9
evidence- based 29:16, 19 30:14,19 35:7 51:9 55:24 exact 19:6,13 20:16 27:6 75:3 EXAMINATIO N 4:5 77:8 exclusion 16:18	face-to-face 80:11 facilities 41:22 42:7,8 52:13 57:2 59:12 69:24 facility 10:21 42:12 71:17 facility-based 10:20 11:11 43:3,12 69:10	44:13 79:3 fee 78:22 feedback 54:18 feel 11:8 64:8 felt 14:6 85:17 figure 23:11 85:1 finalized 87:12	37:19 59:10 61:2,6,8,13, 16 62:15,16 66:21 67:19, 24 69:2,7 77:12,21 80:19 found 85:18 four-week 51:13 FQHC 78:13 79:2	15:7 16:18 give 14:22 44:22 73:2 75:3,8 giving 5:21 go-to 22:21 goal 11:4 27:16,19 42:20 58:24 69:16,22 government 85:16
exclusions 15:7	fact 15:21 37:20	fine 77:6 finish 5:22	free 83:23 freedom 64:2	grant 38:3
exhibit 33:15, 16 existing 8:23	factors 59:17 facts 17:19 fail-safe 11:6	finite 17:9 fiscal 86:6	frequently 82:3 Friday 82:13	grant-funded 37:9
expand 7:23 45:13 73:15 76:2 expanded 9:3	fair 7:19 10:7 18:3 22:20 25:20 58:23 65:14,17,21	five-day 70:11 flip 33:20 fluctuation	front 20:16 23:23 56:14 58:20 66:23 full 4:8 15:10	grants 15:7 great 75:23 ground 5:18 78:3
expanding 10:2 12:18 74:1	fall 33:3 38:15	50:18 fluctuations 50:20	35:10 fund 38:3	group 9:23 27:17 56:24 70:16

_	_
•	7

1		I	1	1
81:7 guess 37:14 49:17 67:16 guys 20:5 H Hammock 4:9 hand 33:13 handle 49:3 61:1 happen 19:16 20:22 23:21 happened 18:5 74:8 happening 58:12 happy 6:15 hard 13:14 52:3 68:23 hate 34:14 head 23:3,7 52:23 53:6 81:22 health 5:4 8:4 12:4 14:11,13 16:2 30:5,9 32:19 33:5 35:20,24	80:18,24 81:1 leard 27:17 lelping 54:18 lelps 30:1 76:13 lighlands 52:19,21 53:3 lighmark 77:18 lill's 63:2 lire 51:10 lold 4:22 11:6 23:4 44:7 46:23 65:12 lome 11:9 13:13 14:2,7 16:2 28:22 42:24 62:4 64:23 70:20 lomes 27:17 lonest 84:23 lorrible 50:6 57:8 lospital 54:18 lours 70:15 lours' 6:20 luman 4:12	26:1 27:9,13, 14,19 28:6,8, 11,20 29:10 48:15,17,22 49:7 59:18, 20,23 60:2,3, 13,16,17 61:3 62:15 idea 74:1 84:18 identified 56:3 65:3,6 78:5 identifying 46:10 IDW 61:8,17 62:7 63:9 imagine 36:21 immediately 43:7,11 51:11 impairment 21:5 61:7 62:19 impairments 21:14 27:12 implement 30:2 48:6 implementati	implementing 36:11 40:17 important 59:13 68:10 in-patient 57:23 59:1,9 include 18:23 58:10 included 8:1, 11 55:12 including 7:6 50:1 77:16 increase 7:5, 10 30:7,21 31:19 32:5 41:6 42:1,4 48:1 50:24 51:21 79:21 80:1,7,15 85:18 86:16 increased 9:18 10:5 increasing 8:3 21:23 40:2 independent 12:5 index 72:19 individual 30:2 39:10 43:11 63:22 70:16 84:2	52:7 56:1 59:10 66:17 67:5 69:2 80:12 infants 28:2 influx 50:12 inform 63:23 information 25:15 26:3,7 28:15 37:7 81:5,11 82:1 informed 52:16 initiated 41:2 instructs 11:22 integrate 11:8 Intellectual 21:12 intensive 44:19 45:15 70:4,7,23 71:5 interesting 68:15 interim 11:3 15:24 introduction 69:12 investigation
head 23:3,7 52:23 53:6 81:22 health 5:4 8:4 12:4 14:11,13 16:2 30:5,9 32:19 33:5 35:20,24 41:21 44:5,12 45:2 50:5 52:13 55:2,11 60:10,11 61:9 77:15,17,19,	57:8 lospital 54:18 lours 70:15 lours' 6:20 luman 4:12 l D 28:13 DD 21:5,11	21:5 61:7 62:19 impairments 21:14 27:12 implement 30:2 48:6 implementati on 8:16,18 29:23 implemented 8:21 48:7	independent 12:5 index 72:19 individual 30:2 39:10 43:11 63:22	interesting 68:15 interim 11:3 15:24 introduction 69:12
	22:3,7 25:8	67:18	39:8,14,17,19	

Jaw 54:11,13 78:8 18:sts 10:24 17:11 46:24 47:9 49:18 31:16 35:5 18:21 36:2,19 37:15,12,24 47:9 49:18 31:16 35:5 18:21 36:2,19 37:15,12,24 47:9 49:18 31:16 35:5 18:21 36:2,19 37:15,12,24 47:9 49:18 31:16 35:5 18:21 36:2,19 37:15,12,24 47:9 49:18 37:16 32:1 18:21 36:2,19 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:16 32:5 18:21 36:2,19 37:15,12,24 47:9 49:18 37:16 32:5 18:21 36:2,19 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:15,12,24 47:9 49:18 37:16 32:1,3 37:15,12,24 47:8,118 29:9 51:1 47:19 47:9 49:18 37:16 35:5 47:24 40:8,20 37:14,14 47:9 49:18 37:16 32:1,3 47:14 47:9 49:18 37:16 35:5 47:24 40:8,20 47:4 47:9 49:18 37:16 35:5 47:24 40:8,20 47:4 47:19 47:9 49:18 37:16 35:5 47:24 40:8,20 47:4 47:19 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:19 47:14 47:15 47:14 47:14 47:14 47:19 47:14 47:15 47:14 47:14 47:14 47:19	Judge 52:3 Judgment					8
leave 21:16	Leave 21:16	judge 52:3 judgment 22:1 Julia 6:19 June 11:16	78:8 LBHC 15:9 43:9 78:23 LBHCS 32:23 45:4 80:16 lead 43:2 leadership 85:4	lists 10:24 11:13 14:16 17:7,12 25:24 28:11 32:24 37:16,21 39:6 48:2 49:16 50:9 51:1 54:3 65:16,20 live 38:14,18	37:11 46:24 47:9 49:18 50:22 75:12 82:6 making 31:10 37:4 74:19 managed 12:19 14:21 26:14,18	28:18 30:17 31:16 35:5, 18,21 36:2,19 37:1,5,12,24 38:5 39:2,8, 10,24 40:8,20 45:6 47:12 54:9 57:18 60:5,6,7 61:4, 17,23 62:13
keeping 57:1, 12 left 87:3 long 5:5 6:11, 13 13:4 46:3 51:23 78:18 16 81:7 16 74:1,24 75:13 76:3 83:9 Kendra 6:19 kicking 6:3 level 10:18,21 43:3 long-term 5:4 55:2,13,15, 20,23 70:18 management 29:22 35:2 55:2,13,15, 20,23 70:18 Medicaid-38:11 kids 16:18 57:12 70:14 level 24:24 lose 80:12 manager 29:15 30:18 Medicaid-billable 39:4 kind 17:2 22:20 52:2 53:10 64:15 80:23 licensed 12:4,5,6 14:11 30:5,8 32:18 losing 12:24 12:4,5,6 72:6 80:10,11 manual 45:6 77:11 Medicaid-covered 7:16 77:11 kink 16:24 52:2 light 68:8 limit 7:24 12:13 L M marked 33:14,16 matrix 43:14, 18 59:13 matrix 43:14, 18 59:13 medicaid 4:13 12:5 24:19,23 35:23 39:11, 21:54:9 knowing 38:19 limited 67:24 12:9,14 13:4, 15,24 14:5, 14,22 15:15, 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 main 7:3 18:1 majority 20:10,14 47:8,11 71:22 79:12 meaning 58:12 means 6:16 11:23 33:11 76:4 means 6:16 11:23 33:11 76:4 meets 39:24 64:3 lack 16:15 lack 16:15 33:10 38:8,9, 55:17 20 48:22 make 5:21 make 5:21 means 6:6:6 means 6:16 6:6,7 10:22 means 6:6:6 Medicaid member 83:4,	leave 21:16	KK			1	· ·
Kendra 6:19 82:15 long-term 5:4 5:5:2,13,15, 20,23 70:18 Medicaid-38:11 kids 16:18 43:3 looked 51:2 63:15 68:19 manager 29:15 30:18 Medicaid-billable 38:11 57:12 70:14 levels 24:24 lose 80:12 manager 29:15 30:18 Medicaid-billable 39:4 kind 17:2 license 52:14 losing 12:24 72:6 80:10,11 manner 16:19 34:23 43:15 Medicaid-covered 77:11 kink 16:24 12:4,5,6 14:11 30:5,8 32:18 Medicaid-covered 77:11 Medicaid-covered 77:11 kink 16:24 16:88 Medicaid-covered 77:11 Medicaid-covered 71:16 77:11 Medicaid-covered 71:16 77:11 Medicaid-covered 72:18 Medicaid-covered 72:18 Medicaid-covered 72:18	Kendra 6:19 82:15 long-term 5:4 55:2,13,15, 20,23 70:18 Medicaid-38:11 kids 16:18 43:3 63:15 68:19 manager 29:15 30:18 Medicaid-billable 39:4 kind 17:2 license 52:14 lose 80:12 29:15 30:18 Medicaid-billable 39:4 kind 17:2 licensed losing 12:24 manner 16:19 34:23 43:15 Medicaid-covered 7:16 80:23 12:4,5,6 14:11 30:5,8 33:21 mapping 19:13 Medicaid-covered 7:16 kink 16:24 32:18 LPCS 12:6 mapping 19:13 Medicaid-covered 7:21 knew 54:20 85:1 light 68:8 M marked 33:14,16 marked 33:14,16 33:14,16 12:5 24:19,23 35:23 39:11, 21,24 64:4 knowing 38:19 list 11:15,18 82:7 85:4 main 7:3 18:1 mater 78:17 Medicare 60:3,5 73:10 L-I-K-E 68:9 14,22 15:15, 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 20 48:22 make 5:21 means 6:16 11:23 33:11 11:23 33:11 76:4 Latest 46:22 50:12,18 66,6,7 10:22		left 87:3	13 13:4 46:3	management	16 74:1,24 75:13 76:3
kicking 6:3 level 10:18,21 looked 51:2 63:15 68:19 20,23 70:18 38:11 38:11 57:12 70:14 levels 24:24 lose 80:12 manager 29:15 30:18 Medicaid-billable 39:4 kind 17:2 license 52:14 losing 12:24 10:19 34:23 43:15 Medicaid-covered 7:16 77:11 77:11 77:11 77:11 77:11 77:11 Medicaid-covered 77:11 77:11 77:11 Medicaid-covered 7:16 77:11 77:11 77:11 77:11 77:11 Medicaid-covered 7:11 77:11	kicking 6:3 level 10:18,21 looked 51:2 20,23 70:18 38:11 kids 16:18 43:3 looked 51:2 63:15 68:19 manager 38:11 57:12 70:14 levels 24:24 lose 80:12 manager Medicaid-billable 39:4 kind 17:2 licensed lot 23:6 42:24 manner 16:19 Medicaid-covered 7:16 80:23 12:4,5,6 12:4,5,6 72:6 80:10,11 mapping Medicaid-covered 7:11 80:23 14:11 30:5,8 32:18 LPCS 12:6 mapping Medicaid-covered 7:11 knew 54:20 light 68:8 marked 33:14,16 33:14,16 35:23 39:11, 12:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:5 24:46:4 18 59:13 Medicare 60:3,5 73:10 60:3,5 73:10 60:3,5 73:10 meaning 58:12 means 6:16 61:7 75:11 76:4 76:4 76:4 76:4 76:4 76:4	Kendra 6:19		long-term 5:4		
kids 16:18 43:3 63:15 68:19 manager Medicaid-billable Medicaid-billable 39:4 kind 17:2 10 sing 12:24 12:34 12:34 12:34 12:45	kids 16:18 43:3 63:15 68:19 manager Medicaid-billable Medicaid-billable 39:4 kind 17:2 license 52:14 losing 12:24 manner 16:19 Medicaid-covered 7:16 53:10 64:15 10 23:6 42:24 72:6 80:10,11 manual 45:6 77:11 80:23 12:4,5,6 14:11 30:5,8 33:21 mapping Medicaid-covered 7:16 kink 16:24 32:18 LPCS 12:6 mapping 19:13 medicaid-covered 7:21 know 54:20 light 68:8 marked 33:14,16 33:14,16 33:23 39:11, 12:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:24 18:59:13 Medicaid-covered 7:21 marked 33:14,16 marked 33:14,16 32:25 24:19,23 35:23 39:11, 21:24 64:4 18:59:13 Medicaid-covered 7:21 Medicaid-covered 7:21 18:59:13 12:5 24:19,23 35:23 39:11, 21:25 24:19,23 35:23 39:11, 21:24 18:59:13	kicking 6:3	level 10:18 21	looked 51:2	1 ' ' '	
kind 17:2 lose 30:12 manner 16:19 Medicaid-covered 7:16 77:11 Medicaid-covered 7:16 77:11 Medicaid-covered 7:11 Medicaid-covered 7:16 77:11 Medicaid-covered 7:11 Medicaid-covered 7:21 Medicaid-covered	kind 17:2 license 52:14 losing 12:24 manner 16:19 34:23 43:15 Medicaid-covered 7:11 80:23 12:4,5,6 12:4,5,6 72:6 80:10,11 manual 45:6 77:11 kink 16:24 32:18 LPCS 12:6 mapping Medicaid-covered 7:11 knew 54:20 light 68:8 marked 33:14,16 12:5 24:19,23 35:23 39:11, 21;524:19,23	kids 16:18		63:15 68:19	manager	Medicaid-
Covered 7:16 Sing 12:24 Sing 12:4,5,6 Sing 12:24 Tich 80:23 Sing 12:4,5,6 Tich 83:21 Sing 12:4 Sing 12:4,5,6 Tich 83:21 Sing 12:4 Sing 12:4,5,6 Tich 83:21 Sing 12:4,5,6 Tich 83:21 Sing 12:4 Sing 12:4 Tich 83:21 Tich 83:21 Sing 12:4 Tich 83:21 Sing 12:4 Tich 83:21 Tich 83:21 Sing 12:4 Tich 83:21	Covered 7:16 Cove	57:12 70:14	levels 24:24	lose 80:12	29:15 30:18	billable 39:4
Sich	Since Continue C		license 52:14	losing 12:24		
80:23 kink 16:24 52:2 knew 54:20 85:1 knowing 38:19 Lambda	12:4,5,6		licensed			
kink 16:24 32:18 LPCS 12:6 marked 33:14,16 medical 4:13 12:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:5 24:19,23 35:23 39:11, 21:24 64:4 Medicare 60:3,5 73:10<	kink 16:24 32:18 LPCS 12:6 marked medical 4:13 knew 54:20 limit 7:24 made 33:14,16 33:14,16 12:5 24:19,23 35:23 39:11, 12:5 24:19,23 35:23 39:11, 21,24 64:4 18 59:13 Medicare 60:3,5 73:10 L 12:9,14 13:4, 15,24 14:5, 15,24 14:5, 15,24 14:5, 22 16:14 26:6 32:17,23 majority meaning 58:12 means 6:16 11:23 33:11 76:4 61:7 75:11 76:4 76:4 11:23 33:11 76:4 76:4 11:23 33:11 76:4 66:23 81:3 meets 39:24 64:3 64:3 11:23 33:11 76:4 <		· · ·	1		
Sight 68:8 Iimit 7:24 12:13 made 31:16 matrix 43:14, 18 59:13 matter 78:17 majority means 6:16 11:23 33:10 38:89, 55:17 20 48:22 make 5:21 matrix 46:24 meant 60:6 medical 4:13 12:5 24:19,23 35:23 39:11, 21,24 64:4 matrix 43:14, 18 59:13 matter 78:17 matrix 43:14, 18 59:13 matter 78:17 matrix 43:14, 18 59:13 matter 78:17 meaning 58:12 means 6:16 11:23 33:11 76:4 meant 60:6 meant 60:6 meant 60:6 medical 4:13 12:5 24:19,23 35:23 39:11, 21,24 64:4 meatrix 43:14, 18 59:13 matter 78:17 matrix 43:14, 18 59:13 meatrix 43	Sight 68:8 Iight 68:8 Iimit 7:24 12:13 made 31:16 73:23 81:13 matrix 43:14, 18 59:13 matrix 43:14, 18 59:13 matter 78:17	kink 16:24	•			
M 12:5 24:19,23 35:23 39:11, 21,24 64:4	Name S4:20 S5:1 Simit First Simit 52:2		LPC5 12.6		medical 4:13	
12:13 made 31:16 73:23 81:13 matrix 43:14, 18 59:13 matter 78:17 Medicare 60:3,5 73:10	12:13 made 31:16 73:23 81:13 matrix 43:14, 18 59:13 matter 78:17 Medicare 60:3,5 73:10			M		12:5 24:19,23
Imited 67:24	Imited 67:24				matrix 43:14,	1
L-I-K-E 68:9 list 11:15,18	L	_	limited 67:24		18 59:13	,
L-I-K-E 68:9 L-I-K-E 68:9 lack 16:15 language 55:17 latest 46:22 12:9,14 13:4, 15,24 14:5, 14,22 15:15, 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 latest 46:22 12:9,14 13:4, 15,24 14:5, 14,22 15:15, 20:10,14 47:8,11 71:22 79:12 meaning 58:12 means 6:16 11:23 33:11 56:23 81:3 meets 9:22 39:11,21 54:9 61:7 75:11 76:4 meets 39:24 64:3 meets 39:24 66:6,7 10:22 Medicaid member 83:4,	L 12:9,14 13:4, 15,24 14:5, 14,22 15:15, 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 20 48:22 make 5:21 latest 46:22 12:9,14 13:4, 15,24 14:5, 15,24 14:5, 14,22 15:15, 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 20 48:22 make 5:21 meant 60:6 member 83:4, member 83:4,				matter 78:17	
L-I-K-E 68:9 lack 16:15 lack 16:15 language 55:17 latest 46:22 Medicaid Medicai	L-I-K-E 68:9 lack 16:15 lack 16:15 language 55:17 latest 46:22 Majority 20:10,14 47:8,11 71:22 79:12 47:8,11 71:22 79:12 6:6,7 10:22 6:6,7 10:22 Medicaid Medicaid Member 83:4,	L	12:9,14 13:4,	main 7:3 18:1	_	meet 9:22
lack 16:15 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 20:10,14 47:8,11 71:22 79:12 means 6:16 11:23 33:11 76:4 76:4 79:12 means 6:16 11:23 33:11 76:4 76:4 76:4 79:12 language 5:21 make 5:21 6:6,7 10:22 79:12 meant 60:6 64:3 76:4 76:4 latest 46:22 means 6:16 11:23 33:11 76:4 76:4 76:4 Medicaid member 83:4,	lack 16:15 22 16:14 26:6 32:17,23 33:10 38:8,9, 55:17 20 48:22 make 5:21 6:6,7 10:22 means 6:16 11:23 33:11 76:4 76:4 meant 60:6 means 6:16 11:23 33:11 76:4			majority		· · · · · · · · · · · · · · · · · · ·
language 32:17,23 79:12 56:23 81:3 meets 39:24 55:17 20 48:22 make 5:21 meant 60:6 64:3 latest 46:22 50:12,18 6:6,7 10:22 Medicaid member 83:4,	language 32:17,23 33:10 38:8,9, 79:12 56:23 81:3 meets 39:24 55:17 20 48:22 make 5:21 meant 60:6 64:3 latest 46:22 50:12,18 6:6,7 10:22 Medicaid member 83:4,		1 '	20:10,14		
55:17 20 48:22 make 5:21 meant 60:6 64:3 member 83:4,	55:17 20 48:22 make 5:21 meant 60:6 64:3		T	•		
latest 46:22 50:12,18 6:6,7 10:22 Medicaid member 83:4,	latest 46:22 50:12,18 6:6,7 10:22 Medicaid member 83:4,				meant 60:6	
	F4 00 F0 0 00 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				Medicaid	member 83:4,
			51:23 52:8	22:1,14 25:2	12:2 24:8,10,	19

10
34:6 parent 64:1 parents 19:19 57:22 64:19 PECFAS 22:17 Parsons 4:1, 7,9,10 7:15 77:10 87:11 part 6:22 8:17 9:2,6 10:2 25:13 50:3 55:4,7 58:14 65:15,21 73:13 partially 51:7 passed 54:11 78:9 partially 51:7 passport 80:24 passport 80:25:3 pathways 25:3 pathways 25:3 pathways 25:3 payment 36:19 37:6 45:11 69:12,23 position 20:18,19 59:2 plann 8:9,16, 18:2 429:24 30:3 41:10 plan 8:9,16, 18:13 29:2 plan 8:9,16, 18:13 29:2 plan 8:9,16, 18:14:29:24 31:2 03:10:0 24:30:0 32:10, 35:11 provented 18:13,24 43:16 previously 35:11 proceedings possibility 33:4 52:4 possibility 40:4 proceedings possibility 33:4 52:4 previously 35:11 pror 31:18 pror 4:16 previously 35:11 pror 31:18 pror 4:16 proviously 35:11 pror 31:18 pror 4:20 plan 8:9,16, 6,7 positive 29:12,15,20, 24:30:10,22 prossibility 40:4 proceedings possibility 40:4

referring 21:8 58:7 12 65:1,15,19 70:3 73:18 78:16,17,22 79:5,14,22 79:5,14,22 79:5,14,22 79:5,14,22 79:5,14,22 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 79:5,14,22 80:5 86:17 80:5 86:17 80:24 80:24 80:24 80:5 86:17 80:5 86:17 80:10 80:24 84:21 54:76,7,12 33:4,21 54:76,7,12 34:21 54:76,7,12 34:21					12
76.24 77.11 review 19:11, 67:3 69:5,15 64:3 67:10 76.24 77:11	refuse 64:3 refuses 64:1 regard 7:20 8:19 13:22 14:16 28:9 50:7 51:23 56:2 rehab 55:2 rehabilitation 27:22 55:12 reimburse 8:10 reimburseme nt 8:4 37:12 78:2 79:22 82:8 related 60:11 80:18 remember 53:8 render 45:5 repeat 6:7 65:24 report 17:5 26:23 27:5,7 33:18,21 58:20 65:2,5, 10 reported 17:7 47:19 reporter 5:24 Reporter/ notary 4:3	reports 26:22 27:4 represents 18:12 52:10 require 44:15 45:9 70:6 required 18:21 25:3,4 54:13 71:14 78:9 85:7 86:16 requirement 20:20 24:2 71:11,16 requiring 29:17 44:16 research 6:24 residential 10:19,23 11:1,7 18:3,8, 14 19:1 21:18 26:12 41:21 57:2,12 59:2, 11,12 69:3, 13,23 70:24 73:14 76:24 respect 7:16 respite 27:21 responsibiliti es 49:1 retain 15:5 retained 80:9 retainment 85:3	reviewed 22:2 51:6 63:21 reviews 21:1 RMHTFS 41:20 42:1 43:16,24 47:4,18 48:2 role 77:10 rolled 79:17 route 51:20 rule 28:23 rules 5:18 running 23:7 75:2,21 S Safe 16:2 safer 14:6 SAMHSA 53:18 schedule 43:6 school 50:14 scope 7:14, 21 23:17 24:6 25:11 31:23 32:8 33:7 34:5 38:23 42:3 44:2 47:6 49:6 51:5 57:15 59:4,15 63:20	76:21 77:2 85:24 secretaries 84:21 secretary 84:21 section 28:17,24 29:11 33:24 self-referral 19:20 Seneca 52:19,21 53:3 seniors 28:3 sense 6:6 68:6 separate 31:10 35:22 36:3,4 39:1 48:11 50:20 60:20,22 62:9 63:2,5 September 46:6 serve 45:11 51:19 62:12 served 60:23 62:20 service 8:10 10:1 14:3 25:22 30:17 32:16 38:12 39:4,12,22 55:17,20 57:18 58:15	78:16,17,22 79:5,14,22 80:5 86:17 services 4:13 5:4 7:6,7,12, 17,21,23 8:5, 7,19 9:14,19 10:3,7,17,24 11:2,3,9 12:1, 7,12 14:7,10, 16,18 15:2,12 16:1,10 21:19 24:13 25:9, 16,18,20 26:11 27:10, 14,23 28:12, 21,23 29:13, 15 30:4,9,18, 23 31:6,7,20, 21 32:6,11, 12,14,20 33:1,5 34:1,2, 18,20,22 35:1,4,23 36:13,14 39:9,18,19 40:3,15 42:6, 9 43:22 44:16 45:5,9,12 47:11,13,22 48:16,20 49:3,14,20 55:15 58:3 59:1,7 61:3 63:16,18 64:1,6,22 65:7,17 66:6, 22 67:5,19 68:16,17 69:17 70:5
	notary 4:3 reporting	85:3	51:5 57:15 59:4,15 63:20	57:18 58:15 64:3 67:10	69:17 70:5 71:18 74:18

			15
waivers 60:20 62:5 WALTERS 4:6 7:18 56:17,20 72:8,15,23 73:2,7 77:4,7 84:5,9 87:8	85:2 working 15:4 16:16 30:2 31:9,10 56:11 57:18 59:8 72:20 75:7 76:7,8,13 80:21 82:10	Z Zoom 6:12	
wanted 54:20 80:9	works 19:15 79:19 83:5		
ways 19:17, 22 21:6 83:8 week 70:11 West 4:12 27:15 44:4 49:23 77:12	worth 6:20 wow 30:22 wrap- 7:6 wrap-around 7:12 51:8		
wit 4:4	wraparound 10:16 32:11		
won 49:23	68:7		
work 14:24 20:8 29:1 30:11,12 31:13 33:9 51:11 64:9 70:12	written 29:7 WV 17:5 Y		
worked 6:19 8:3 80:10 84:20,21 worker 20:19, 20,24 21:1 22:9 23:15 25:14 81:7	year 66:19,20 77:19 years 5:8,11, 15,16 18:12 27:15 30:7 54:8,9 71:6 73:21 74:3,4 75:22		
workers 12:6 20:7,15 21:6 80:5,8 84:11 85:9,21 86:9, 17 87:3 workforce 50:2 80:9,13	your-all's 39:6 youth 44:20 45:15 70:6 youths 66:21		